

**Appendix 3 - ES-013-25**  
**Reserve and Reserve Fund Continuity Schedule**

Reserves and Reserve Funds (\$000s)	Balance as at Dec 31, 2023	Transfers (to)/from Operating	Transfers to/From Capital	Other Transfers (incl interest)	Balance as at Dec 31, 2024	2024 Reserve Target
<b>Stabilization</b>						
Tax Rate Stabilization	\$7,341	\$(1,491)	\$0	\$0	\$5,850	\$8,211
Severe Weather	2,063	0	0	0	2,063	2,463
Building Rate Stabilization	12,670	1,192	(71)	564	14,356	10,803
<b>Stabilization Subtotal</b>	<b>\$22,074</b>	<b>\$(299)</b>	<b>\$(71)</b>	<b>\$564</b>	<b>\$22,269</b>	
<b>Corporate Use</b>						
Insurance and Legal Matters	\$7,696	\$270	\$0	\$(324)	\$7,643	\$6,300
Per Unit Development Processing Fee	1,906	777	0	0	2,683	1,153
WSIB	5,077	298	0	0	5,375	5,600
<b>Corporate Use Subtotal</b>	<b>\$14,679</b>	<b>\$1,345</b>	<b>\$0</b>	<b>\$(324)</b>	<b>\$15,700</b>	
<b>Infrastructure Non Growth</b>						
Infrastructure Renewal - Roads & Structures	\$39,920	\$19,373	\$(4,662)	\$0	\$54,632	\$282,249
Infrastructure Renewal - Stormwater	3,704	2,799	(1,499)	0	5,004	20,754
Infrastructure Renewal - Recreation, Facilities, Other	15,493	9,668	(9,949)	0	15,212	86,047
Information Technology	3,459	3,654	(6,621)	0	493	4,257
Studies and Other Non Growth Capital	1,648	1,377	(2,147)	324	1,202	1,945
Vehicles and Equipment Replacement (Note 1)	9,674	5,563	(6,313)	0	8,923	11,500
Canada Community-Building Fund	4,834	0	(2,374)	4,466	6,925	N/A
Ontario Lottery Corporation Proceeds	8,824	6,180	(7,000)	248	8,252	
<b>Infrastructure Non Growth Subtotal</b>	<b>\$87,556</b>	<b>\$48,614</b>	<b>\$(40,564)</b>	<b>\$5,037</b>	<b>\$100,644</b>	
<b>Infrastructure Growth</b>						
Growth Capital - Other	\$3,844	\$3,967	\$(5,684)	\$0	\$2,127	\$8,303
Capital Provision	8,267	2,286	(4,953)	0	5,600	N/A
Payment-in-Lieu of Land Conveyance	23,108	0	0	4,087	27,194	
Cash-in-lieu of Parking	356	0	0	15	371	
Development Charges (Note 2)	20,300	0	(11,087)	42,871	52,084	
Post Period Capacity	(407)	0	(22)	(18)	(448)	
<b>Infrastructure Growth Subtotal</b>	<b>\$55,468</b>	<b>\$6,253</b>	<b>\$(21,746)</b>	<b>\$46,955</b>	<b>\$86,930</b>	

Note 1: Reserve target per 2024 Fleet Charge-out Review.

Note 2: Includes Development Charge Exemptions.

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<b>Program Specific</b>						
Property Transactions	\$15,559	\$418	\$(2,443)	\$603	\$14,137	N/A
Provincial Gas Tax	1,471	(969)	0	1,390	1,893	
Election	253	235	0	0	488	
Aggregate Permit Fees	303	70	(194)	0	179	
Seniors' Fundraising	76	0	0	0	76	
Arts Programming	12	(14)	30	1	29	
Mayor's Legacy Fund	100	0	0	4	104	
<b>Program Specific Subtotal</b>	<b>\$17,774</b>	<b>\$(259)</b>	<b>\$(2,607)</b>	<b>\$1,998</b>	<b>\$16,906</b>	
<b>Board, Committee &amp; Other</b>						
Library Tax Rate Stabilization	\$541	\$0	\$0	\$0	\$541	\$590
Library Capital Infrastructure	1,393	710	(1,011)	0	1,092	1,520
DBIA Surplus	304	(25)	0	12	291	N/A
Provincial Government Transfer	189	5,524	(3,279)	946	3,380	
Federal Government Transfer	0	5,605	(448)	227	5,384	
<b>Board, Committee &amp; Other Subtotal</b>	<b>\$2,426</b>	<b>\$11,814</b>	<b>\$(4,738)</b>	<b>\$1,185</b>	<b>\$10,687</b>	
<b>Total Reserve and Reserve Funds</b>	<b>\$199,978</b>	<b>\$67,469</b>	<b>\$(69,727)</b>	<b>\$55,416</b>	<b>\$253,136</b>	