

CORS-056-22

**TOWN OF MILTON - SUMMARY
OPERATING FINANCIAL STATEMENT
May 2022**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL	305,427	300,395	625,712	(325)	625,387	(324,992)	48%
EXECUTIVE SERVICES	5,280,469	5,854,533	14,570,670	(49,244)	14,521,426	(8,666,893)	40%
CORPORATE SERVICES	3,165,763	2,246,713	11,018,602	(252,442)	10,766,160	(8,519,447)	21%
GENERAL GOVERNMENT	(51,183,805)	(55,902,304)	(60,256,113)	665,584	(59,590,529)	3,688,225	94%
COMMUNITY SERVICES	12,435,012	13,625,287	26,501,196	153,086	26,654,282	(13,028,995)	51%
DEVELOPMENT SERVICES	103,072	952,192	4,050,068	(517,407)	3,532,661	(2,580,469)	27%
LIBRARY	(2,904,815)	(2,848,685)				(2,848,685)	#DIV/0!
HOSPITAL EXPANSION	(563,096)	(538,541)				(538,541)	#DIV/0!
BIA	(198,450)	(246,975)				(246,975)	#DIV/0!
Total TOWN OF MILTON	(33,560,423)	(36,557,385)		(748)	(748)	(36,556,637)	

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MAYOR AND COUNCIL

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL							
MAYOR AND COUNCIL							
EXPENDITURES							
Salaries and Benefits	268,024	251,753	552,889		552,889	301,136	46%
Administrative	34,768	45,925	54,667		54,667	8,742	84%
Financial			5,000		5,000	5,000	
Purchased Goods	308	664	701		701	37	95%
Purchased Services	6,573	6,582	30,426	(325)	30,101	23,519	22%
Total EXPENDITURES	309,673	304,924	643,683	(325)	643,358	338,434	47%
REVENUE							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(4,245)	(4,528)	(12,972)		(12,972)	(8,444)	35%
Total REVENUE	(4,245)	(4,528)	(17,972)		(17,972)	(13,444)	25%
Total MAYOR AND COUNCIL	305,428	300,396	625,711	(325)	625,386	324,990	48%
Total MAYOR AND COUNCIL	305,428	300,396	625,711	(325)	625,386	324,990	48%
Total MAYOR AND COUNCIL	305,428	300,396	625,711	(325)	625,386	324,990	48%

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OPERATING FINANCIAL STATEMENT
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EXECUTIVE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
EXECUTIVE SERVICES							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	210,726	207,349	568,018		568,018	360,669	37%
Administrative	5,425	6,298	19,195		19,195	12,897	33%
Purchased Goods	5,048	6,777	5,507		5,507	(1,270)	123%
Purchased Services	3,026	5,923	47,351	353	47,704	41,781	12%
Total EXPENDITURES	224,225	226,347	640,071	353	640,424	414,077	35%
REVENUE							
Financing Revenue	(16,144)	(16,159)	(16,159)		(16,159)		100%
User Fees and Service Charges		(218)	(3,000)		(3,000)	(2,782)	7%
Total REVENUE	(16,144)	(16,377)	(19,159)		(19,159)	(2,782)	85%
Total OFFICE OF THE CAO	208,081	209,970	620,912	353	621,265	411,295	34%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT							
EXPENDITURES							
Salaries and Benefits	233,059	294,088	774,126	29,267	803,393	509,305	37%
Administrative	1,912	2,328	22,423		22,423	20,095	10%
Financial	45		1,858		1,858	1,858	
Transfers to Own Funds	8,827	2,110	26,867		26,867	24,757	8%
Purchased Goods	73	134	14,233	(4,344)	9,889	9,755	1%
Purchased Services	24,527	25,406	222,529	(26,705)	195,824	170,418	13%
Reallocated Expenses	542		2,414		2,414	2,414	
Total EXPENDITURES	268,985	324,066	1,064,450	(1,782)	1,062,668	738,602	30%
REVENUE							
Financing Revenue	(8,916)	(10,197)	(35,097)	(12,000)	(47,097)	(36,900)	22%
Grants		(38,442)		(48,356)	(48,356)	(9,914)	79%
Recoveries and Donations	(25,000)	(25,000)	(25,000)		(25,000)		100%
User Fees and Service Charges	(21,074)	(6,636)	(116,309)		(116,309)	(109,673)	6%
Total REVENUE	(54,990)	(80,275)	(176,406)	(60,356)	(236,762)	(156,487)	34%
TEGIC INITIATIVES AND ECONOMIC DEVELOPMENT	213,995	243,791	888,044	(62,138)	825,906	582,115	30%
FIRE							
EXPENDITURES							
Salaries and Benefits	3,741,879	4,176,572	11,667,507		11,667,507	7,490,935	36%
Administrative	24,396	42,527	114,721		114,721	72,194	37%
Financial	1,654	1,671	2,200		2,200	529	76%
Transfers to Own Funds	1,004,606	1,048,572	1,048,572		1,048,572		100%
Purchased Goods	21,296	30,843	119,688		119,688	88,845	26%
Purchased Services	112,823	156,707	275,059	14,939	289,998	133,291	54%
Fleet Expenses	45,845	73,991	148,762		148,762	74,771	50%
Reallocated Expenses			453		453	453	
Total EXPENDITURES	4,952,499	5,530,883	13,376,962	14,939	13,391,901	7,861,018	41%
REVENUE							
Financing Revenue	(11,962)	(10,199)	(10,199)		(10,199)		100%
Grants		(4,900)	(2,500)	(2,400)	(4,900)		100%
Recoveries and Donations	(28,479)	(57,132)	(142,000)		(142,000)	(84,868)	40%
User Fees and Service Charges	(53,663)	(57,882)	(160,550)		(160,550)	(102,668)	36%
Total REVENUE	(94,104)	(130,113)	(315,249)	(2,400)	(317,649)	(187,536)	41%
Total FIRE	4,858,395	5,400,770	13,061,713	12,539	13,074,252	7,673,482	41%
Total EXECUTIVE SERVICES	5,280,471	5,854,531	14,570,669	(49,246)	14,521,423	8,666,892	40%
Total EXECUTIVE SERVICES	5,280,471	5,854,531	14,570,669	(49,246)	14,521,423	8,666,892	40%

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CORPORATE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
CORPORATE SERVICES							
FINANCE							
EXPENDITURES							
Salaries and Benefits	1,896,185	1,900,835	5,167,736	(68,426)	5,099,310	3,198,475	37%
Administrative	13,475	19,656	62,244	(2,500)	59,744	40,088	33%
Financial	3,276	3,074	4,258		4,258	1,184	72%
Purchased Goods	13,009	22,127	45,343		45,343	23,216	49%
Purchased Services	93,085	104,998	301,604	7,666	309,270	204,272	34%
Total EXPENDITURES	2,019,030	2,050,690	5,581,185	(63,260)	5,517,925	3,467,235	37%
REVENUE							
Financing Revenue	(2,266,679)	(2,405,610)	(2,844,099)		(2,844,099)	(438,489)	85%
User Fees and Service Charges	(235,329)	(429,529)	(1,007,977)	(65,000)	(1,072,977)	(643,448)	40%
Reallocated Revenue	(69,866)	(88,893)	(213,344)		(213,344)	(124,451)	42%
Total REVENUE	(2,571,874)	(2,924,032)	(4,065,420)	(65,000)	(4,130,420)	(1,206,388)	71%
Total FINANCE	(552,844)	(873,342)	1,515,765	(128,260)	1,387,505	2,260,847	(63%)
INFORMATION TECHNOLOGY							
EXPENDITURES							
Salaries and Benefits	930,078	1,050,215	3,131,512	(91,441)	3,040,071	1,989,856	35%
Administrative	1,392	4,471	24,585		24,585	20,114	18%
Purchased Goods	1,121,740	1,116,003	1,795,484		1,795,484	679,481	62%
Purchased Services	567,176	675,849	1,213,788	2,702	1,216,490	540,641	56%
Total EXPENDITURES	2,620,386	2,846,538	6,165,369	(88,739)	6,076,630	3,230,092	47%
REVENUE							
Financing Revenue	(51,263)	(191,394)	(573,294)		(573,294)	(381,900)	33%
User Fees and Service Charges			(100)		(100)	(100)	
Reallocated Revenue		(15,127)	(120,937)		(120,937)	(105,810)	13%
Total REVENUE	(51,263)	(206,521)	(694,331)		(694,331)	(487,810)	30%
Total INFORMATION TECHNOLOGY	2,569,123	2,640,017	5,471,038	(88,739)	5,382,299	2,742,282	49%
HUMAN RESOURCES							
EXPENDITURES							
Salaries and Benefits	446,172	413,507	1,367,838		1,367,838	954,331	30%
Administrative	45,320	46,749	262,101	(35,000)	227,101	180,352	21%
Purchased Goods	17,067	10,667	56,857		56,857	46,190	19%
Purchased Services	17,934	50,454	170,545	1,001	171,546	121,092	29%
Total EXPENDITURES	526,493	521,377	1,857,341	(33,999)	1,823,342	1,301,965	29%
REVENUE							
Financing Revenue	(150,939)	(153,594)	(348,272)		(348,272)	(194,678)	44%
Reallocated Revenue	(50,031)	(57,397)	(147,368)		(147,368)	(89,971)	39%
Total REVENUE	(200,970)	(210,991)	(495,640)		(495,640)	(284,649)	43%
Total HUMAN RESOURCES	325,523	310,386	1,361,701	(33,999)	1,327,702	1,017,316	23%
LEGISLATIVE & LEGAL SERVICES							
EXPENDITURES							
Salaries and Benefits	937,252	1,129,185	3,405,461	152,972	3,558,433	2,429,248	32%
Administrative	14,955	16,695	61,909		61,909	45,214	27%
Financial	7,254	5,193	28,834		28,834	23,641	18%
Purchased Goods	1,515	4,575	28,055		28,055	23,480	16%
Purchased Services	339,639	191,003	1,280,969	5,074	1,286,043	1,095,040	15%
Reallocated Expenses	42,956	43,853	105,248		105,248	61,395	42%
Total EXPENDITURES	1,343,571	1,390,504	4,910,476	158,046	5,068,522	3,678,018	27%
REVENUE							
Financing Revenue	(63,420)	(796,372)	(662,608)	(160,431)	(823,039)	(26,667)	97%
Recoveries and Donations	(63,712)	(68,360)	(94,788)		(94,788)	(26,428)	72%

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CORPORATE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
User Fees and Service Charges	(545,391)	(533,406)	(2,354,520)		(2,354,520)	(1,821,114)	23%
Total REVENUE	(672,523)	(1,398,138)	(3,111,916)	(160,431)	(3,272,347)	(1,874,209)	43%
Total LEGISLATIVE & LEGAL SERVICES	671,048	(7,634)	1,798,560	(2,385)	1,796,175	1,803,809	-
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	320,499	356,550	965,230		965,230	608,680	37%
Administrative	12,302	6,120	17,937		17,937	11,817	34%
Purchased Goods	408	558	8,300		8,300	7,742	7%
Purchased Services	11,675	11,144	77,155	942	78,097	66,953	14%
Total EXPENDITURES	344,884	374,372	1,068,622	942	1,069,564	695,192	35%
REVENUE							
Financing Revenue	(191,972)	(197,083)	(197,083)		(197,083)		100%
Total REVENUE	(191,972)	(197,083)	(197,083)		(197,083)		100%
Total STRATEGIC COMMUNICATIONS	152,912	177,289	871,539	942	872,481	695,192	20%
Total CORPORATE SERVICES	3,165,762	2,246,716	11,018,603	(252,441)	10,766,162	8,519,446	21%
Total CORPORATE SERVICES	3,165,762	2,246,716	11,018,603	(252,441)	10,766,162	8,519,446	21%

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GENERAL GOVERNMENT

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits	559	21,013		21,013	21,013		100%
Administrative	12,751	21,652	120,000		120,000	98,348	18%
Financial	1,262,045	2,130,604	4,442,545	26,400	4,468,945	2,338,341	48%
Transfers to Own Funds	21,669,800	27,866,269	38,177,006	3,594,704	41,771,710	13,905,441	67%
Purchased Services	61,851	(80,652)	87,467	(280)	87,187	167,839	(93%)
Reallocated Expenses		6,478				(6,478)	#DIV/0!
Total EXPENDITURES	23,007,006	29,965,364	42,827,018	3,641,837	46,468,855	16,503,491	64%
REVENUE							
External Revenue Transferred to Reserves	(1,360,161)	(3,590,815)	(13,157,152)	(71,665)	(13,228,817)	(9,638,002)	27%
Financing Revenue	(817,986)	(4,751,937)	(5,507,482)	(2,883,575)	(8,391,057)	(3,639,120)	57%
Taxation	(69,307,992)	(74,940,264)	(77,420,407)		(77,420,407)	(2,480,143)	97%
Payments In Lieu	(908,305)	(934,283)	(1,004,695)		(1,004,695)	(70,412)	93%
Recoveries and Donations		(734)		(21,013)	(21,013)	(20,279)	3%
User Fees and Service Charges	(972,091)	(855,061)	(3,809,871)		(3,809,871)	(2,954,810)	22%
Reallocated Revenue	(824,276)	(794,571)	(2,183,524)		(2,183,524)	(1,388,953)	36%
Total REVENUE	(74,190,811)	(85,867,665)	(103,083,131)	(2,976,253)	(106,059,384)	(20,191,719)	81%
Total GENERAL GOVERNMENT	(51,183,805)	(55,902,301)	(60,256,113)	665,584	(59,590,529)	(3,688,228)	94%
Total GENERAL GOVERNMENT	(51,183,805)	(55,902,301)	(60,256,113)	665,584	(59,590,529)	(3,688,228)	94%
Total GENERAL GOVERNMENT	(51,183,805)	(55,902,301)	(60,256,113)	665,584	(59,590,529)	(3,688,228)	94%

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COMMUNITY SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
COMMUNITY SERVICES							
RECREATION AND CULTURE FACILITIES							
EXPENDITURES							
Salaries and Benefits	1,347,720	1,903,902	5,910,247	(169,548)	5,740,699	3,836,797	33%
Administrative	485	6,422	38,146		38,146	31,724	17%
Financial	125,594	28,828	163,441		163,441	134,613	18%
Transfers to Own Funds	1,689,892	1,731,905	1,817,420		1,817,420	85,515	95%
Purchased Goods	32,171	102,935	852,247	(105,901)	746,346	643,411	14%
Purchased Services	1,247,117	1,588,614	6,211,529	(269,534)	5,941,995	4,353,381	27%
Reallocated Expenses	21,274	36,531	175,074		175,074	138,543	21%
Total EXPENDITURES	4,464,253	5,399,137	15,168,104	(544,983)	14,623,121	9,223,984	37%
REVENUE							
Financing Revenue	(206,215)	(133,891)	(402,745)		(402,745)	(268,854)	33%
Grants	(574,371)	(545,128)	(910,117)	(100,139)	(1,010,256)	(465,128)	54%
Recoveries and Donations	(5,392)	(24,909)	(69,395)		(69,395)	(44,486)	36%
User Fees and Service Charges	(358,000)	(2,163,737)	(7,387,965)	288,338	(7,099,627)	(4,935,890)	30%
Reallocated Revenue		(179,422)	(408,265)		(408,265)	(228,843)	44%
Total REVENUE	(1,143,978)	(3,047,087)	(9,178,487)	188,199	(8,990,288)	(5,943,201)	34%
Total RECREATION AND CULTURE FACILITIES	3,320,275	2,352,050	5,989,617	(356,784)	5,632,833	3,280,783	42%
ADMINISTRATION AND CIVIC FACILITIES							
EXPENDITURES							
Salaries and Benefits	1,272,959	1,178,413	3,487,011	185,255	3,672,266	2,493,853	32%
Administrative	8,319	25,754	42,674		42,674	16,920	60%
Financial	24,476	26,072	59,893		59,893	33,821	44%
Transfers to Own Funds	150,329	202,245	423,212		423,212	220,967	48%
Purchased Goods	24,504	20,500	84,413		84,413	63,913	24%
Purchased Services	537,666	696,573	1,529,524	43,772	1,573,296	876,723	44%
Reallocated Expenses	20,874	14,275	87,678		87,678	73,403	16%
Total EXPENDITURES	2,039,127	2,163,832	5,714,405	229,027	5,943,432	3,779,600	36%
REVENUE							
Financing Revenue	(605,984)	(684,713)	(1,634,000)		(1,634,000)	(949,287)	42%
Recoveries and Donations	(13,189)	(8,124)	(16,249)		(16,249)	(8,125)	50%
User Fees and Service Charges	(110,235)	(106,061)	(328,314)		(328,314)	(222,253)	32%
Total REVENUE	(729,408)	(798,898)	(1,978,563)		(1,978,563)	(1,179,665)	40%
Total ADMINISTRATION AND CIVIC FACILITIES	1,309,719	1,364,934	3,735,842	229,027	3,964,869	2,599,935	34%
PROGRAMS							
EXPENDITURES							
Salaries and Benefits	669,365	971,671	5,595,682	(931,269)	4,664,413	3,692,742	21%
Administrative	2,155	4,580	59,587	(621)	58,966	54,386	8%
Financial	16,961	43,605	329,855		329,855	286,250	13%
Transfers to Own Funds			3,350	20,000	23,350	23,350	
Purchased Goods	7,728	43,199	278,539	(20,631)	257,908	214,709	17%
Purchased Services	60,795	105,547	956,794	(144,540)	812,254	706,707	13%
Reallocated Expenses			30,750	12,750	43,500	43,500	
Total EXPENDITURES	757,004	1,168,602	7,254,557	(1,064,311)	6,190,246	5,021,644	19%
REVENUE							
Financing Revenue	(21,622)	(22,195)	(321,385)	(20,000)	(341,385)	(319,190)	7%
Grants	(66,619)	(14,002)	(68,421)		(68,421)	(54,419)	20%
Recoveries and Donations	(454)	(11,894)	(404,395)	(3,000)	(407,395)	(395,501)	3%
User Fees and Service Charges	(67,326)	(805,454)	(6,205,725)	1,074,961	(5,130,764)	(4,325,310)	16%
Total REVENUE	(156,021)	(853,545)	(6,999,926)	1,051,961	(5,947,965)	(5,094,420)	14%
Total PROGRAMS	600,983	315,057	254,631	(12,350)	242,281	(72,776)	130%

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COMMUNITY SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
OPERATIONS							
EXPENDITURES							
Salaries and Benefits	2,069,323	2,314,620	5,370,543	(174,288)	5,196,255	2,881,635	45%
Administrative	3,347	8,829	37,704		37,704	28,875	23%
Transfers to Own Funds	1,648,622	1,799,490	1,799,490		1,799,490		100%
Purchased Goods	739,563	1,005,721	1,616,309	107,462	1,723,771	718,050	58%
Purchased Services	1,835,549	2,878,779	6,695,902	161,927	6,857,829	3,979,050	42%
Fleet Expenses	412,586	588,528	1,086,514	70,857	1,157,371	568,843	51%
Reallocated Expenses	1,303,202	1,588,224	2,841,724		2,841,724	1,253,500	56%
Total EXPENDITURES	8,012,192	10,184,191	19,448,186	165,958	19,614,144	9,429,953	52%
REVENUE							
Financing Revenue	(8,917)	(9,073)	(255,022)		(255,022)	(245,949)	4%
Recoveries and Donations	(1,148,462)	(681,146)	(3,666,421)	166,696	(3,499,725)	(2,818,579)	19%
User Fees and Service Charges	(338)	(125,435)	(823,133)	(95,240)	(918,373)	(792,938)	14%
Reallocated Revenue	(1,698,903)	(2,026,751)	(4,123,239)	(40,095)	(4,163,334)	(2,136,583)	49%
Total REVENUE	(2,856,620)	(2,842,405)	(8,867,815)	31,361	(8,836,454)	(5,994,049)	32%
Total OPERATIONS	5,155,572	7,341,786	10,580,371	197,319	10,777,690	3,435,904	68%
TRANSIT							
EXPENDITURES							
Salaries and Benefits	92,575	118,011	318,089	69,661	387,750	269,739	30%
Administrative	5,906	1,844	10,230		10,230	8,386	18%
Financial			300		300	300	
Transfers to Own Funds	1,376,578	1,468,853	1,468,853		1,468,853		100%
Purchased Goods	3,557	3,934	13,778		13,778	9,844	29%
Purchased Services	1,368,525	1,521,459	4,915,325	457	4,915,782	3,394,323	31%
Fleet Expenses	331,788	448,871	1,462,428	101,222	1,563,650	1,114,779	29%
Reallocated Expenses	54,073	80,191	66,826	40,095	106,921	26,730	75%
Total EXPENDITURES	3,233,002	3,643,163	8,255,829	211,435	8,467,264	4,824,101	43%
REVENUE							
Financing Revenue	(976,772)	(977,940)	(1,177,940)		(1,177,940)	(200,000)	83%
Grants		(38,044)		(115,557)	(115,557)	(77,513)	33%
Recoveries and Donations		(36,011)	(349,999)	(2,093)	(352,092)	(316,081)	10%
User Fees and Service Charges	(207,761)	(339,709)	(787,149)	2,093	(785,056)	(445,347)	43%
Total REVENUE	(1,184,533)	(1,391,704)	(2,315,088)	(115,557)	(2,430,645)	(1,038,941)	57%
Total TRANSIT	2,048,469	2,251,459	5,940,741	95,878	6,036,619	3,785,160	37%
Total COMMUNITY SERVICES	12,435,018	13,625,286	26,501,202	153,090	26,654,292	13,029,006	51%
Total COMMUNITY SERVICES	12,435,018	13,625,286	26,501,202	153,090	26,654,292	13,029,006	51%

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DEVELOPMENT SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
DEVELOPMENT SERVICES							
PLANNING SERVICES							
EXPENDITURES							
Salaries and Benefits	867,617	746,660	2,296,018	(155,042)	2,140,976	1,394,316	35%
Administrative	5,205	12,031	47,001		47,001	34,970	26%
Purchased Services	24,198	57,090	52,890	25,245	78,135	21,045	73%
Total EXPENDITURES	897,020	815,781	2,395,909	(129,797)	2,266,112	1,450,331	36%
REVENUE							
Financing Revenue	(234,816)	(169,732)	(629,086)	55,892	(573,194)	(403,462)	30%
Recoveries and Donations	(7,484)	(14,570)	(48,041)	(23,461)	(71,502)	(56,932)	20%
User Fees and Service Charges	(1,278,338)	(1,095,773)	(1,601,053)	(237,491)	(1,838,544)	(742,771)	60%
Total REVENUE	(1,520,638)	(1,280,075)	(2,278,180)	(205,060)	(2,483,240)	(1,203,165)	52%
Total PLANNING SERVICES	(623,618)	(464,294)	117,729	(334,857)	(217,128)	247,166	214%
BUILDING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,248,640	1,293,186	4,995,626	(886,036)	4,109,590	2,816,404	31%
Administrative	20,940	28,078	144,892		144,892	116,814	19%
Financial	6	(1)				1	#DIV/0!
Transfers to Own Funds	1,713,339	3,496,175	381,530	3,378,119	3,759,649	263,474	93%
Purchased Goods	719	1,107	16,301		16,301	15,194	7%
Purchased Services	15,643	25,597	45,080	7,141	52,221	26,624	49%
Reallocated Expenses	876,600	813,647	2,485,742		2,485,742	1,672,095	33%
Total EXPENDITURES	3,875,887	5,657,789	8,069,171	2,499,224	10,568,395	4,910,606	54%
REVENUE							
Financing Revenue	(8,916)	(9,072)	(9,072)		(9,072)		100%
User Fees and Service Charges	(3,866,972)	(5,648,713)	(8,060,098)	(2,499,224)	(10,559,322)	(4,910,609)	53%
Total REVENUE	(3,875,888)	(5,657,785)	(8,069,170)	(2,499,224)	(10,568,394)	(4,910,609)	54%
Total BUILDING SERVICES	(1)	4	1		1	(3)	400%
INFRASTRUCTURE MANAGEMENT							
EXPENDITURES							
Salaries and Benefits	713,154	812,213	2,292,456	(77,151)	2,215,305	1,403,092	37%
Administrative	5,232	6,280	31,896		31,896	25,616	20%
Financial		227,951	246,398		246,398	18,447	93%
Transfers to Own Funds		29,257	29,257		29,257		100%
Purchased Goods	9,248	8,391	35,879		35,879	27,488	23%
Purchased Services	414,105	489,197	1,987,558	(47,178)	1,940,380	1,451,183	25%
Reallocated Expenses	2,532	1,212	7,926		7,926	6,714	15%
Total EXPENDITURES	1,144,271	1,574,501	4,631,370	(124,329)	4,507,041	2,932,540	35%
REVENUE							
Financing Revenue	(483,295)	(432,891)	(1,072,210)	(18,340)	(1,090,550)	(657,659)	40%
Recoveries and Donations	(9,123)	(4,745)	(13,036)		(13,036)	(8,291)	36%
User Fees and Service Charges	(51,211)	(35,126)	(305,566)	(76,590)	(382,156)	(347,030)	9%
Total REVENUE	(543,629)	(472,762)	(1,390,812)	(94,930)	(1,485,742)	(1,012,980)	32%
Total INFRASTRUCTURE MANAGEMENT	600,642	1,101,739	3,240,558	(219,259)	3,021,299	1,919,560	36%
DEVELOPMENT ENGINEERING							
EXPENDITURES							
Salaries and Benefits	555,893	719,156	2,051,631	(10,433)	2,041,198	1,322,042	35%
Administrative	4,811	7,783	32,439		32,439	24,656	24%
Purchased Goods			200		200	200	
Purchased Services	24,895	95,177	220,608	64,047	284,655	189,478	33%
Total EXPENDITURES	585,599	822,116	2,304,878	53,614	2,358,492	1,536,376	35%
REVENUE							

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DEVELOPMENT SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Financing Revenue	(16,945)	(51,098)	(96,613)		(96,613)	(45,515)	53%
Recoveries and Donations	158	(14,842)	(97,843)		(97,843)	(83,001)	15%
User Fees and Service Charges	(546,721)	(593,649)	(1,786,016)	(4,218)	(1,790,234)	(1,196,585)	33%
Reallocated Revenue	(81,813)	(30,064)	(262,823)		(262,823)	(232,759)	11%
Total REVENUE	(645,321)	(689,653)	(2,243,295)	(4,218)	(2,247,513)	(1,557,860)	31%
Total DEVELOPMENT ENGINEERING	(59,722)	132,463	61,583	49,396	110,979	(21,484)	119%
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	180,302	164,983	461,411	(30,152)	431,259	266,276	38%
Administrative	1,869	7,145	12,740		12,740	5,595	56%
Purchased Goods	7,795	3,534	47,950		47,950	44,416	7%
Purchased Services	91,133	74,818	227,609	21,966	249,575	174,757	30%
Total EXPENDITURES	281,099	250,480	749,710	(8,186)	741,524	491,044	34%
REVENUE							
Financing Revenue	(86,904)	(69,545)	(119,512)		(119,512)	(49,967)	58%
Recoveries and Donations	(1,752)	1,350		(4,501)	(4,501)	(5,851)	(30%)
User Fees and Service Charges	(6,675)						#DIV/O!
Total REVENUE	(95,331)	(68,195)	(119,512)	(4,501)	(124,013)	(55,818)	55%
Total ADMINISTRATION	185,768	182,285	630,198	(12,687)	617,511	435,226	30%
Total DEVELOPMENT SERVICES	103,069	952,197	4,050,069	(517,407)	3,532,662	2,580,465	27%
Total DEVELOPMENT SERVICES	103,069	952,197	4,050,069	(517,407)	3,532,662	2,580,465	27%

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LIBRARY

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
LIBRARY							
LIBRARY							
EXPENDITURES							
Salaries and Benefits	1,360,244	1,382,342	3,896,277	2,150	3,898,427	2,516,085	35%
Administrative	14,657	18,524	43,426		43,426	24,902	43%
Financial	2,386	2,375	5,821		5,821	3,446	41%
Transfers to Own Funds	604,003	634,686	634,686		634,686		100%
Purchased Goods	137,265	153,042	322,983	53,667	376,650	223,608	41%
Purchased Services	206,185	211,915	470,980	6	470,986	259,071	45%
Reallocated Expenses	620	180,011	376,416		376,416	196,405	48%
Total EXPENDITURES	2,325,360	2,582,895	5,750,589	55,823	5,806,412	3,223,517	44%
REVENUE							
Financing Revenue	(167,903)	(18,919)	(168,919)	994	(167,925)	(149,006)	11%
Taxation	(5,039,861)	(5,308,486)	(5,308,486)		(5,308,486)		100%
Grants		(53,667)	(57,554)	(55,817)	(113,371)	(59,704)	47%
Recoveries and Donations	(9,054)	(11,097)	(14,596)	(1,000)	(15,596)	(4,499)	71%
User Fees and Service Charges	(13,357)	(39,410)	(201,037)		(201,037)	(161,627)	20%
Total REVENUE	(5,230,175)	(5,431,579)	(5,750,592)	(55,823)	(5,806,415)	(374,836)	94%
Total LIBRARY	(2,904,815)	(2,848,684)	(3)		(3)	2,848,681	94,956,133%
Total LIBRARY	(2,904,815)	(2,848,684)	(3)		(3)	2,848,681	94,956,133%
Total LIBRARY	(2,904,815)	(2,848,684)	(3)		(3)	2,848,681	94,956,133%

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HOSPITAL EXPANSION

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	1,939,994	1,963,026	2,501,566		2,501,566	538,540	78%
Total EXPENDITURES	1,939,994	1,963,026	2,501,566		2,501,566	538,540	78%
REVENUE							
Financing Revenue	(2,503,090)	(2,501,566)	(2,501,566)		(2,501,566)		100%
Total REVENUE	(2,503,090)	(2,501,566)	(2,501,566)		(2,501,566)		100%
Total HOSPITAL EXPANSION	(563,096)	(538,540)				538,540	#DIV/0!
Total HOSPITAL EXPANSION	(563,096)	(538,540)				538,540	#DIV/0!
Total HOSPITAL EXPANSION	(563,096)	(538,540)				538,540	#DIV/0!

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BIA

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
BIA							
BIA							
EXPENDITURES							
Salaries and Benefits	51,959	54,750	153,555	5,000	158,555	103,805	35%
Administrative	45						#DIV/0!
Financial	2,083	2,128	4,000		4,000	1,872	53%
Purchased Goods	395	452	9,700	10,000	19,700	19,248	2%
Purchased Services	22,267	21,304	168,395	72,250	240,645	219,341	9%
Reallocated Expenses	3,000	3,385	6,000		6,000	2,615	56%
Total EXPENDITURES	79,749	82,019	341,650	87,250	428,900	346,881	19%
REVENUE							
Financing Revenue	(39,132)	(36,604)	(36,604)		(36,604)		100%
Taxation	(237,266)	(244,943)	(245,796)		(245,796)	(853)	100%
Grants		(389)	(4,000)	(50,000)	(54,000)	(53,611)	1%
Recoveries and Donations	(1,200)	(36,999)	(15,500)	(24,500)	(40,000)	(3,001)	92%
User Fees and Service Charges	(600)	(10,061)	(22,500)		(22,500)	(12,439)	45%
Reallocated Revenue			(17,250)	(12,750)	(30,000)	(30,000)	
Total REVENUE	(278,198)	(328,996)	(341,650)	(87,250)	(428,900)	(99,904)	77%
Total BIA	(198,449)	(246,977)				246,977	#DIV/0!
Total BIA	(198,449)	(246,977)				246,977	#DIV/0!
Total BIA	(198,449)	(246,977)				246,977	#DIV/0!