

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2025

TOWN OF MILTON

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
MAYOR AND COUNCIL	646,660	632,536	705,973	(73,437)	90%
EXECUTIVE SERVICES	3,362,236	3,467,498	4,004,276	(536,778)	87%
CORPORATE SERVICES	33,686,014	38,904,395	40,030,176	(1,125,781)	97%
GENERAL GOVERNMENT	(65,373,295)	(77,560,588)	(78,673,318)	1,112,730	99%
COMMUNITY SERVICES	28,051,303	31,529,439	32,863,447	(1,334,008)	96%
DEVELOPMENT SERVICES	(372,917)	(1,103,199)	1,069,446	(2,172,645)	(103%)
LIBRARY		(411,492)		(411,492)	
BIA		(33,740)		(33,740)	
Total TOWN OF MILTON	1	(4,575,151)		(4,575,151)	

Note: Figures include rounding and may result in minor variances to the departmental financial statements

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MAYOR AND COUNCIL

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
MAYOR AND COUNCIL					
MAYOR AND COUNCIL					
EXEXPENDITURES					
Salaries and Benefits	589,596	570,702	622,011	(51,309)	92%
Administrative	51,898	56,352	62,875	(6,523)	90%
Financial	614		5,000	(5,000)	
Purchased Goods	1,259	962	976	(14)	99%
Purchased Services	3,906	4,520	20,111	(15,591)	22%
Total EX EXPENDITURES	647,273	632,536	710,973	(78,437)	89%
REREVENUE					
Financing Revenue	(614)		(5,000)	5,000	
Total RE REVENUE	(614)		(5,000)	5,000	
Total MAYOR AND COUNCIL	646,659	632,536	705,973	(73,437)	90%
Total MAYOR AND COUNCIL	646,659	632,536	705,973	(73,437)	90%
Total MAYOR AND COUNCIL	646,659	632,536	705,973	(73,437)	90%

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EXECUTIVE SERVICES

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
EXECUTIVE SERVICES					
OFFICE OF THE CAO					
EXEXPENDITURES					
Salaries and Benefits	649,560	682,208	653,716	28,492	104%
Administrative	18,487	19,939	21,314	(1,375)	94%
Purchased Goods	6,462	809	5,442	(4,633)	15%
Purchased Services	16,489	19,949	29,549	(9,600)	68%
Total EX EXPENDITURES	690,998	722,905	710,021	12,884	102%
REREVENUE					
Financing Revenue	(16,670)	(18,592)	(18,592)		100%
User Fees and Service Charges	(736)	(452)	(3,000)	2,548	15%
Total RE REVENUE	(17,406)	(19,044)	(21,592)	2,548	88%
Total OFFICE OF THE CAO	673,592	703,861	688,429	15,432	102%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT					
EXEXPENDITURES					
Salaries and Benefits	694,127	786,361	982,708	(196,347)	80%
Administrative	19,617	20,363	24,743	(4,380)	82%
Financial	2,699	4,588	2,608	1,980	176%
Purchased Goods	3,136	71,084	118,064	(46,980)	60%
Purchased Services	134,780	88,726	118,684	(29,958)	75%
Total EX EXPENDITURES	854,359	971,122	1,246,807	(275,685)	78%
REREVENUE					
Financing Revenue	(11,197)	(34,663)	(11,706)	(22,957)	296%
User Fees and Service Charges	(460)				
Total RE REVENUE	(11,657)	(34,663)	(11,706)	(22,957)	296%
Total STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT	842,702	936,459	1,235,101	(298,642)	76%
FINANCE					
EXEXPENDITURES					
Salaries and Benefits	5,683,408	6,531,457	6,691,649	(160,192)	98%
Administrative	47,669	42,864	93,237	(50,373)	46%
Financial	7,111	6,706	7,060	(354)	95%
Purchased Goods	21,655	10,397	30,546	(20,149)	34%
Purchased Services	286,677	343,306	313,177	30,129	110%
Total EX EXPENDITURES	6,046,520	6,934,730	7,135,669	(200,939)	97%
REREVENUE					

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EXECUTIVE SERVICES

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
Financing Revenue	(2,846,724)	(3,758,098)	(3,621,340)	(136,758)	104%
Recoveries and Donations	(6,552)				
User Fees and Service Charges	(1,087,466)	(1,078,796)	(1,080,003)	1,207	100%
Reallocated Revenue	(259,834)	(270,653)	(353,577)	82,924	77%
Total RE REVENUE	(4,200,576)	(5,107,547)	(5,054,920)	(52,627)	101%
Total FINANCE	1,845,944	1,827,183	2,080,749	(253,566)	88%
Total EXECUTIVE SERVICES	3,362,238	3,467,503	4,004,279	(536,776)	87%
Total EXECUTIVE SERVICES	3,362,238	3,467,503	4,004,279	(536,776)	87%

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CORPORATE SERVICES

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
CORPORATE SERVICES					
INFORMATION TECHNOLOGY					
EXEXPENDITURES					
Salaries and Benefits	3,814,748	4,205,140	4,628,562	(423,422)	91%
Administrative	22,263	60,800	78,048	(17,248)	78%
Transfers to Own Funds		114,396		114,396	
Purchased Goods	2,672,953	3,409,199	3,685,628	(276,429)	92%
Purchased Services	1,513,119	1,976,859	2,258,474	(281,615)	88%
Total EX EXPENDITURES	8,023,083	9,766,394	10,650,712	(884,318)	92%
REREVENUE					
Financing Revenue	(1,061,360)	(950,502)	(990,978)	40,476	96%
User Fees and Service Charges	(1,663)		(100)	100	
Reallocated Revenue	(129,946)	(135,693)	(137,778)	2,085	98%
Total RE REVENUE	(1,192,969)	(1,086,195)	(1,128,856)	42,661	96%
Total INFORMATION TECHNOLOGY	6,830,114	8,680,199	9,521,856	(841,657)	91%
HUMAN RESOURCES					
EXEXPENDITURES					
Salaries and Benefits	2,606,655	2,168,317	2,166,100	2,217	100%
Administrative	183,250	163,745	200,435	(36,690)	82%
Purchased Goods	4,410	5,469	6,307	(838)	87%
Purchased Services	200,606	196,510	204,071	(7,561)	96%
Total EX EXPENDITURES	2,994,921	2,534,041	2,576,913	(42,872)	98%
REREVENUE					
Financing Revenue	(472,658)	(518,950)	(543,324)	24,374	96%
Reallocated Revenue	(184,594)	(195,620)	(232,133)	36,513	84%
Total RE REVENUE	(657,252)	(714,570)	(775,457)	60,887	92%
Total HUMAN RESOURCES	2,337,669	1,819,471	1,801,456	18,015	101%
LEGISLATIVE & LEGAL SERVICES					
EXEXPENDITURES					
Salaries and Benefits	3,280,658	3,561,185	4,024,856	(463,671)	88%
Administrative	42,665	53,996	89,860	(35,864)	60%
Financial	25,820	30,858	49,573	(18,715)	62%
Transfers to Own Funds	235,323	450,829	163,189	287,640	276%
Purchased Goods	16,711	16,359	30,375	(14,016)	54%
Purchased Services	946,122	1,071,242	1,104,495	(33,253)	97%

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CORPORATE SERVICES

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
Reallocated Expenses	205,504	129,137	162,643	(33,506)	79%
Total EX EXPENDITURES	4,752,803	5,313,606	5,624,991	(311,385)	94%
REREVENUE					
Financing Revenue	(193,176)	(283,123)	(363,477)	80,354	78%
Recoveries and Donations	(24,557)	(15,600)	(21,500)	5,900	73%
User Fees and Service Charges	(2,171,349)	(2,556,979)	(3,016,030)	459,051	85%
Total RE REVENUE	(2,389,082)	(2,855,702)	(3,401,007)	545,305	84%
Total LEGISLATIVE & LEGAL SERVICE	2,363,721	2,457,904	2,223,984	233,920	111%
COMMUNICATIONS & CUSTOMER EXPENSES					
EXEXPENDITURES					
Salaries and Benefits	1,261,068	1,299,016	1,250,896	48,120	104%
Administrative	29,807	12,579	24,836	(12,257)	51%
Purchased Goods	4,042	1,746	8,300	(6,554)	21%
Purchased Services	58,131	117,395	128,958	(11,563)	91%
Total EX EXPENDITURES	1,353,048	1,430,736	1,412,990	17,746	101%
REREVENUE					
Financing Revenue	(387,005)	(408,944)	(329,002)	(79,942)	124%
Total RE REVENUE	(387,005)	(408,944)	(329,002)	(79,942)	124%
Total COMMUNICATIONS & CUSTOMER EXPENSES	966,043	1,021,792	1,083,988	(62,196)	94%
TRANSIT					
EXEXPENDITURES					
Salaries and Benefits	484,115	577,563	595,955	(18,392)	97%
Administrative	14,739	17,777	21,239	(3,462)	84%
Transfers to Own Funds	1,821,448	2,049,644	2,049,644		100%
Purchased Goods	46,417	45,113	14,518	30,595	311%
Purchased Services	6,588,555	7,713,664	7,304,567	409,097	106%
Fleet Expenses	2,257,624	2,293,310	2,373,659	(80,349)	97%
Reallocated Expenses	90,220	241,885	101,226	140,659	239%
Total EX EXPENDITURES	11,303,118	12,938,956	12,460,808	478,148	104%
REREVENUE					
Financing Revenue	(1,026,853)	(1,470,199)	(1,486,554)	16,355	99%
Recoveries and Donations	(2,020,976)	(2,209,537)	(2,132,157)	(77,380)	104%
User Fees and Service Charges	(2,037,297)	(2,395,116)	(2,201,318)	(193,798)	109%
Total RE REVENUE	(5,085,126)	(6,074,852)	(5,820,029)	(254,823)	104%
Total TRANSIT	6,217,992	6,864,104	6,640,779	223,325	103%

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CORPORATE SERVICES

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
FIRE					
EXEXPENDITURES					
Salaries and Benefits	13,719,669	15,993,028	16,570,642	(577,614)	97%
Administrative	153,486	149,808	182,562	(32,754)	82%
Financial	1,506	1,312	4,000	(2,688)	33%
Transfers to Own Funds	1,144,857	1,833,574	1,795,037	38,537	102%
Purchased Goods	112,792	117,967	96,991	20,976	122%
Purchased Services	373,244	429,540	504,436	(74,896)	85%
Fleet Expenses	182,875	187,495	161,529	25,966	116%
Total EX EXPENDITURES	15,688,429	18,712,724	19,315,197	(602,473)	97%
REREVENUE					
Financing Revenue	(192,094)	(87,721)	(116,913)	29,192	75%
Grants		(25,115)	(27,500)	2,385	91%
Recoveries and Donations	(202,122)	(219,985)	(195,860)	(24,125)	112%
User Fees and Service Charges	(323,737)	(318,971)	(216,811)	(102,160)	147%
Total RE REVENUE	(717,953)	(651,792)	(557,084)	(94,708)	117%
Total FIRE	14,970,476	18,060,932	18,758,113	(697,181)	96%
Total CORPORATE SERVICES	33,686,015	38,904,402	40,030,176	(1,125,774)	97%
Total CORPORATE SERVICES	33,686,015	38,904,402	40,030,176	(1,125,774)	97%

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GENERAL GOVERNMENT

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
GENERAL GOVERNMENT					
GENERAL GOVERNMENT					
EXEXPENDITURES					
Administrative	351,208	2,047,389	120,000	1,927,389	1,706%
Financial	4,476,024	7,096,024	5,963,030	1,132,994	119%
Transfers to Own Funds	59,535,651	61,481,253	59,480,582	2,000,671	103%
Purchased Services	283,242	220,230	105,379	114,851	209%
Total EX EXPENDITURES	64,646,125	70,844,896	65,668,991	5,175,905	108%
REREVENUE					
External Revenue Transferred to Rese	(13,805,211)	(13,818,845)	(18,411,871)	4,593,026	75%
Financing Revenue	(12,428,318)	(15,154,313)	(10,036,610)	(5,117,703)	151%
Taxation	(96,341,298)	(110,892,104)	(108,315,861)	(2,576,243)	102%
Payments In Lieu	(1,060,249)	(1,157,008)	(1,077,246)	(79,762)	107%
Recoveries and Donations	(5,000)	(14,059)		(14,059)	
User Fees and Service Charges	(3,937,413)	(4,383,938)	(3,550,272)	(833,666)	123%
Reallocated Revenue	(2,441,934)	(2,985,218)	(2,950,449)	(34,769)	101%
Total RE REVENUE	(130,019,423)	(148,405,485)	(144,342,309)	(4,063,176)	103%
Total GENERAL GOVERNMENT	(65,373,298)	(77,560,589)	(78,673,318)	1,112,729	99%
Total GENERAL GOVERNMENT	(65,373,298)	(77,560,589)	(78,673,318)	1,112,729	99%
Total GENERAL GOVERNMENT	(65,373,298)	(77,560,589)	(78,673,318)	1,112,729	99%

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COMMUNITY SERVICES

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
COMMUNITY SERVICES					
RECREATION AND CULTURE FACILITIES					
EXEXPENDITURES					
Salaries and Benefits	6,605,009	7,104,402	7,029,880	74,522	101%
Administrative	21,055	25,051	42,396	(17,345)	59%
Financial	143,397	139,159	133,545	5,614	104%
Transfers to Own Funds	2,267,598	2,340,406	2,338,596	1,810	100%
Purchased Goods	729,229	858,611	809,637	48,974	106%
Purchased Services	5,659,781	6,265,791	5,996,787	269,004	104%
Reallocated Expenses	49,093	63,456	46,425	17,031	137%
Total EX EXPENDITURES	15,475,162	16,796,876	16,397,266	399,610	102%
REREVENUE					
Financing Revenue	(408,695)	(428,472)	(426,758)	(1,714)	100%
Grants	(943,417)	(961,681)	(955,983)	(5,698)	101%
Recoveries and Donations	(178,643)	(258,290)	(219,856)	(38,434)	117%
User Fees and Service Charges	(7,198,070)	(7,658,814)	(7,322,672)	(336,142)	105%
Reallocated Revenue	(413,411)	(438,616)	(456,666)	18,050	96%
Total RE REVENUE	(9,142,236)	(9,745,873)	(9,381,935)	(363,938)	104%
Total RECREATION AND CULTURE F/	6,332,926	7,051,003	7,015,331	35,672	101%
ADMINISTRATION AND CIVIC FACILITIES					
EXEXPENDITURES					
Salaries and Benefits	3,323,083	3,138,567	4,127,930	(989,363)	76%
Administrative	22,885	38,272	59,116	(20,844)	65%
Financial	49,067	53,901	39,944	13,957	135%
Transfers to Own Funds	396,814	515,317	514,599	718	100%
Purchased Goods	119,147	112,306	113,050	(744)	99%
Purchased Services	1,442,245	1,611,033	1,597,546	13,487	101%
Reallocated Expenses	40,029	44,636	21,542	23,094	207%
Total EX EXPENDITURES	5,393,270	5,514,032	6,473,727	(959,695)	85%
REREVENUE					
Financing Revenue	(1,481,016)	(1,732,315)	(1,974,375)	242,060	88%
Recoveries and Donations	(19,565)	(43,637)	(32,138)	(11,499)	136%
User Fees and Service Charges	(172,218)	(108,887)	(272,653)	163,766	40%
Total RE REVENUE	(1,672,799)	(1,884,839)	(2,279,166)	394,327	83%
Total ADMINISTRATION AND CIVIC FA	3,720,471	3,629,193	4,194,561	(565,368)	87%

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COMMUNITY SERVICES

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
PROGRAMS					
EXEXPENDITURES					
Salaries and Benefits	5,655,933	6,094,737	6,418,749	(324,012)	95%
Administrative	47,085	41,444	61,629	(20,185)	67%
Financial	702,028	836,075	713,041	123,034	117%
Transfers to Own Funds	31,745	56,678	78,350	(21,672)	72%
Purchased Goods	222,851	261,970	268,022	(6,052)	98%
Purchased Services	461,500	518,995	698,875	(179,880)	74%
Reallocated Expenses	107,661	107,661	107,661		100%
Total EX EXPENDITURES	7,228,803	7,917,560	8,346,327	(428,767)	95%
REREVENUE					
Financing Revenue	(658,082)	(700,590)	(681,078)	(19,512)	103%
Grants	(118,660)	(142,121)	(83,070)	(59,051)	171%
Recoveries and Donations	(183,929)	(211,744)	(255,862)	44,118	83%
User Fees and Service Charges	(6,483,016)	(6,906,356)	(6,605,887)	(300,469)	105%
Reallocated Revenue	(1,357)	(13,940)	(6,500)	(7,440)	214%
Total RE REVENUE	(7,445,044)	(7,974,751)	(7,632,397)	(342,354)	104%
Total PROGRAMS	(216,241)	(57,191)	713,930	(771,121)	(8%)
OPERATIONS					
EXEXPENDITURES					
Salaries and Benefits	8,246,522	8,502,961	9,005,128	(502,167)	94%
Administrative	60,232	89,597	78,262	11,335	114%
Transfers to Own Funds	2,106,289	2,344,509	2,344,509		100%
Purchased Goods	1,559,118	2,577,698	1,956,775	620,923	132%
Purchased Services	6,521,005	8,717,783	8,259,330	458,453	106%
Fleet Expenses	1,455,919	1,639,762	1,504,332	135,430	109%
Reallocated Expenses	4,497,790	6,689,883	5,244,280	1,445,603	128%
Total EX EXPENDITURES	24,446,875	30,562,193	28,392,616	2,169,577	108%
REREVENUE					
Financing Revenue	(261,021)	(279,490)	(277,734)	(1,756)	101%
Recoveries and Donations	(2,835,648)	(4,014,728)	(3,639,326)	(375,402)	110%
User Fees and Service Charges	(1,554,434)	(1,523,935)	(1,349,280)	(174,655)	113%
Reallocated Revenue	(4,855,992)	(7,130,858)	(5,543,216)	(1,587,642)	129%
Total RE REVENUE	(9,507,095)	(12,949,011)	(10,809,556)	(2,139,455)	120%
Total OPERATIONS	14,939,780	17,613,182	17,583,060	30,122	100%

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COMMUNITY SERVICES

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INFRASTRUCTURE MANAGEMENT					
EXEXPENDITURES					
Salaries and Benefits	2,634,233	2,674,139	2,852,065	(177,926)	94%
Administrative	36,681	46,243	53,135	(6,892)	87%
Financial	247,555	247,389	246,604	785	100%
Transfers to Own Funds	39,997	43,258	43,258		100%
Purchased Goods	121,842	56,591	63,760	(7,169)	89%
Purchased Services	2,062,513	2,183,609	2,200,773	(17,164)	99%
Reallocated Expenses			174	(174)	
Total EX EXPENDITURES	5,142,821	5,251,229	5,459,769	(208,540)	96%
REREVENUE					
Financing Revenue	(1,385,993)	(1,444,523)	(1,710,002)	265,479	84%
Recoveries and Donations	(25,444)	(36,029)	(23,384)	(12,645)	154%
User Fees and Service Charges	(457,012)	(477,420)	(369,813)	(107,607)	129%
Total RE REVENUE	(1,868,449)	(1,957,972)	(2,103,199)	145,227	93%
Total INFRASTRUCTURE MANAGEME	3,274,372	3,293,257	3,356,570	(63,313)	98%
Total COMMUNITY SERVICES	28,051,308	31,529,444	32,863,452	(1,334,008)	96%
Total COMMUNITY SERVICES	28,051,308	31,529,444	32,863,452	(1,334,008)	96%

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DEVELOPMENT SERVICES

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
DEVELOPMENT SERVICES					
PLANNING SERVICES					
EXEXPENDITURES					
Salaries and Benefits	2,390,988	2,656,554	3,069,677	(413,123)	87%
Administrative	30,831	37,607	47,832	(10,225)	79%
Purchased Goods		209		209	
Purchased Services	36,141	101,909	64,204	37,705	159%
Reallocated Expenses		152,439		152,439	
Total EX EXPENDITURES	2,457,960	2,948,718	3,181,713	(232,995)	93%
REREVENUE					
Financing Revenue	(474,338)	(635,242)	(650,432)	15,190	98%
Recoveries and Donations	(7,019)	(5,086)	(3,480)	(1,606)	146%
User Fees and Service Charges	(2,570,983)	(4,202,448)	(2,182,975)	(2,019,473)	193%
Total RE REVENUE	(3,052,340)	(4,842,776)	(2,836,887)	(2,005,889)	171%
Total PLANNING SERVICES	(594,380)	(1,894,058)	344,826	(2,238,884)	(549%)
BUILDING SERVICES					
EXEXPENDITURES					
Salaries and Benefits	4,247,631	4,380,504	4,867,141	(486,637)	90%
Administrative	100,615	99,672	192,527	(92,855)	52%
Financial	24,194	22,335	10,000	12,335	223%
Transfers to Own Funds	1,183,962	591,582	5,159,128	(4,567,546)	11%
Purchased Goods	6,969	5,689	19,001	(13,312)	30%
Purchased Services	38,190	26,597	53,576	(26,979)	50%
Reallocated Expenses	2,725,238	3,425,601	3,255,488	170,113	105%
Total EX EXPENDITURES	8,326,799	8,551,980	13,556,861	(5,004,881)	63%
REREVENUE					
Financing Revenue	(9,876)	(10,329)	(10,329)		100%
User Fees and Service Charges	(8,316,925)	(8,389,214)	(13,546,534)	5,157,320	62%
Reallocated Revenue		(152,439)		(152,439)	
Total RE REVENUE	(8,326,801)	(8,551,982)	(13,556,863)	5,004,881	63%
Total BUILDING SERVICES	(2)	(2)	(2)		100%
DEVELOPMENT ENGINEERING					
EXEXPENDITURES					
Salaries and Benefits	2,386,931	2,782,479	2,970,269	(187,790)	94%
Administrative	38,305	34,841	49,104	(14,263)	71%

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DEVELOPMENT SERVICES

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
Financial	475	90	500	(410)	18%
Purchased Goods	50	558	200	358	279%
Purchased Services	177,095	527,900	330,254	197,646	160%
Total EX EXPENDITURES	2,602,856	3,345,868	3,350,327	(4,459)	100%
REREVENUE					
Financing Revenue	(359,061)	(443,445)	(351,046)	(92,399)	126%
Recoveries and Donations	(62,846)	(18,783)	(127,479)	108,696	15%
User Fees and Service Charges	(2,305,604)	(2,396,454)	(2,585,371)	188,917	93%
Reallocated Revenue	(253,361)	(255,570)	(211,136)	(44,434)	121%
Total RE REVENUE	(2,980,872)	(3,114,252)	(3,275,032)	160,780	95%
Total DEVELOPMENT ENGINEERING	(378,016)	231,616	75,295	156,321	308%
ADMINISTRATION					
EXEXPENDITURES					
Salaries and Benefits	480,541	514,322	513,690	632	100%
Administrative	9,137	7,773	9,502	(1,729)	82%
Purchased Goods	10,371	2,288	15,000	(12,712)	15%
Purchased Services	397,057	451,229	223,597	227,632	202%
Total EX EXPENDITURES	897,106	975,612	761,789	213,823	128%
REREVENUE					
Financing Revenue	(106,353)	(90,933)	(112,466)	21,533	81%
Recoveries and Donations	(191,275)	(169,585)		(169,585)	
Reallocated Revenue		(155,852)		(155,852)	
Total RE REVENUE	(297,628)	(416,370)	(112,466)	(303,904)	370%
Total ADMINISTRATION	599,478	559,242	649,323	(90,081)	86%
Total DEVELOPMENT SERVICES	(372,920)	(1,103,202)	1,069,442	(2,172,644)	(103%)
Total DEVELOPMENT SERVICES	(372,920)	(1,103,202)	1,069,442	(2,172,644)	(103%)

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LIBRARY

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
LIBRARY					
LIBRARY					
EXEXPENDITURES					
Salaries and Benefits	3,824,890	4,075,379	4,247,412	(172,033)	96%
Administrative	56,467	63,138	82,182	(19,044)	77%
Financial	6,232	6,484	6,500	(16)	100%
Transfers to Own Funds	931,527	753,543	753,543		100%
Purchased Goods	476,869	574,441	571,886	2,555	100%
Purchased Services	559,604	388,033	521,114	(133,081)	74%
Reallocated Expenses	383,766	397,478	420,766	(23,288)	94%
Total EX EXPENDITURES	6,239,355	6,258,496	6,603,403	(344,907)	95%
REREVENUE					
Financing Revenue	(23,622)	(22,884)	(22,884)		100%
Taxation	(5,933,370)	(6,312,940)	(6,312,940)		100%
Grants	(103,626)	(111,366)	(55,704)	(55,662)	200%
Recoveries and Donations	(24,378)	(21,809)	(5,000)	(16,809)	436%
User Fees and Service Charges	(154,359)	(200,989)	(206,875)	5,886	97%
Total RE REVENUE	(6,239,355)	(6,669,988)	(6,603,403)	(66,585)	101%
Total LIBRARY		(411,492)		(411,492)	
Total LIBRARY		(411,492)		(411,492)	
Total LIBRARY		(411,492)		(411,492)	

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HOSPITAL EXPANSION

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
HOSPITAL EXPANSION					
HOSPITAL EXPANSION					
EXEXPENDITURES					
Financial	2,484,971	2,480,789	2,495,768	(14,979)	99%
Total EX EXPENDITURES	2,484,971	2,480,789	2,495,768	(14,979)	99%
REREVENUE					
Financing Revenue	(2,484,971)	(2,480,790)	(2,495,768)	14,978	99%
Total RE REVENUE	(2,484,971)	(2,480,790)	(2,495,768)	14,978	99%
Total HOSPITAL EXPANSION		(1)		(1)	
Total HOSPITAL EXPANSION		(1)		(1)	
Total HOSPITAL EXPANSION		(1)		(1)	

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BIA

	2024 ACTUAL	2025 ACTUAL	2025 BUDGET	(SURPLUS)/ DEFICIT	PERCENT of BUDGET
BIA					
BIA					
EXEXPENDITURES					
Salaries and Benefits	208,978	208,679	220,714	(12,035)	95%
Administrative		50		50	
Financial	6,495	3,355	5,500	(2,145)	61%
Transfers to Own Funds	104,409				
Purchased Goods	6,696	16,223	37,730	(21,507)	43%
Purchased Services	213,812	234,406	232,709	1,697	101%
Reallocated Expenses	4,623	3,915	4,500	(585)	87%
Total EX EXPENDITURES	545,013	466,628	501,153	(34,525)	93%
REREVENUE					
Financing Revenue	(25,000)	(22,126)	(22,126)		100%
Taxation	(269,943)	(285,125)	(284,539)	(586)	100%
Grants	(10,224)	(5,518)	(10,024)	4,506	55%
Recoveries and Donations	(87,390)	(51,428)	(29,750)	(21,678)	173%
User Fees and Service Charges	(44,794)	(28,509)	(47,053)	18,544	61%
Reallocated Revenue	(107,661)	(107,661)	(107,661)		100%
Total RE REVENUE	(545,012)	(500,367)	(501,153)	786	100%
Total BIA	1	(33,739)		(33,739)	
Total BIA	1	(33,739)		(33,739)	
Total BIA	1	(33,739)		(33,739)	