

Appendix 5 - CORS-065-22

2024-25 Proposed Operating Forecast

Component	2024			2025			Comments
	Net Levy Impact \$ (000's)	Residential Tax per \$100K of Assessment*	% Change	Net Levy Impact \$ (000's)	Residential Tax per \$100K of Assessment*	% Change	
Prior Year Tax Levy	\$87,985	\$293.61		\$99,016	\$317.54		
Inflation and Base Adjustments:							
Inflation (MPI)	\$2,991	\$9.59	3.27%	\$3,268	\$9.78	3.08%	Inflation based on Municipal Price Index (MPI) and other miscellaneous status quo items.
Non-recurring & Reversal of One-Time Transfers	\$316	\$1.01	0.35%	\$825	\$2.47	0.78%	2024 includes reversal of miscellaneous 2023 one-time items, largely in area of IT (\$0.17M) and corporate training (\$0.1M). 2025 includes reduction in funding from Tax Rate Stabilization Reserve (\$0.70M) and reversal of cost reductions in administrative savings (\$0.13M).
Service Enhancements	\$252	\$0.81	0.28%	\$36	\$0.11	0.03%	Includes service level enhancements deferred within 2023 budget such as participation in Halton Region Smart Commute program (\$0.04M in 2024), introduction of Automated Speed Enforcement (\$0.07M in 2024 and \$0.03M in 2025), Green Pavement Markings (\$0.09M in 2024) and introduction of Subsidized Passes for Low Income Transit program (\$0.04M in 2023).
Infrastructure Deficit	\$1,300	\$4.17	1.42%	\$1,300	\$3.89	1.22%	Funding to gradually reduce the infrastructure deficit outlined in existing asset management plan.
Other Base Adjustments	\$499	\$1.60	0.54%	\$404	\$1.21	0.38%	Progression of fire staff through ranks (\$0.20M 2024 and 2025), annualization of staff positions starting mid 2023 (\$0.22M in 2025), continued conversion of seasonal operations staff to full time (\$0.07M in each of 2024 and 2025) and elimination of library fines (\$0.13M 2025).
Total Inflation and Base Adjustments	\$5,358	\$17.18	5.85%	\$5,833	\$17.45	5.50%	
Growth Related:							
State of Good Repair for Constructed & Assumed Assets	\$2,032	\$6.52	2.22%	\$4,870	\$14.57	4.59%	Lifecycle contributions to reserves based on budgeted and assumed assets in order to prevent a further increase in the infrastructure funding deficit.
Expanded Service Delivery to Growth Areas	\$1,664	\$5.34	1.82%	\$2,941	\$8.80	2.77%	Costs (materials, contracts etc.) of expanding service to growth areas e.g. road and park maintenance (\$0.5M in 2024 and \$0.7M in 2025), expansion of conventional transit to Boyne area (\$0.32M in 2025) and specialized transit to service Boyne and Derry Green (\$0.33M in 2025). Additional fire staffing in relation to Fire Master Plan (\$0.8M in 2024 and \$0.6M in 2025). Provision for growth staffing across organization (\$0.4M in 2024 and \$1.0M in 2025).
Other Growth-Related Impacts	\$1,977	\$6.34	2.16%	\$1,910	\$5.71	1.80%	Funding for legislated development charge exemptions (\$0.2M in each of 2024/2025), growth related increase to reserves (\$0.4M in 2024, \$1M in 2025), HRIS (\$0.1M in 2024), software licensing (\$0.3M in 2024), annualization of growth capital projects from 2023 (\$0.2M in 2024), Property Tax System (\$0.1M in 2024), CRM (\$0.1M in 2024), Library Bookmobile (\$0.2M in 2024), reduction in subdivision revenue (\$0.3M in 2024 \$0.4M in 2025), increase in tax write-offs (\$0.1M in each of 2024/2025) and transit facility maintenance (\$0.2M in 2025).
Total Growth Related	\$5,673	\$18.20	6.20%	\$9,721	\$29.08	9.16%	
Total Increase in Levy	\$11,031	\$35.38	12.05%	\$15,554	\$46.53	14.65%	
Total Tax Levy	\$99,016	\$328.98		\$114,570	\$364.08		
Estimated Assessment Growth (net of reductions)**	(\$3,568)	(\$11.44)	-3.90%	(\$7,112)	(\$21.28)	-6.70%	Forecast assessment growth based on updated residential growth forecast and expected industrial/commercial development.
Forecasted Net Tax Levy Increase	\$7,463	\$317.54	8.15%	\$8,442	\$342.80	7.95%	

* Based on 2022 CVA values per 2022 Final Tax Levy By-law , CORS-028-22. Through the annual tax setting bylaw tax rates are re-calculated each year using current year assessment values.

** This is the amount net of anticipated losses from Assessment Review Board appeals, Request for Reconsiderations, and Section 357 Applications (tax class changes, properties razed by fire, etc.).