

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2023

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
CCCorporate Services	\$38,074,555	\$1,177,233	\$39,251,788	\$18,046,216	46%	\$21,205,572
CMCommunity Services	\$154,623,911	\$2,584,164	\$157,208,075	\$70,462,391	45%	\$86,745,684
DVDevelopment Services	\$270,151,080	\$18,089,634	\$288,240,714	\$157,853,039	55%	\$130,387,675
LBLibrary	\$4,240,188	\$576,470	\$4,816,658	\$1,881,314	39%	\$2,935,344
Total Current Year Capital	\$468,656,910	\$22,523,502	\$491,180,412	\$248,831,931	51%	\$242,348,481

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CAPITAL FINANCIAL STATEMENT
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Executive Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$739,425		\$739,425	\$139,478	19%	\$599,947
Tourism Strategy	\$152,625		\$152,625	\$2,625	2%	\$150,000
Service Delivery	\$258,750	\$96,000	\$354,750	\$340,687	96%	\$14,063
Council Staff Work Plan	\$317,169		\$317,169	\$80,779	25%	\$236,390
Total Office of the CAO	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
Total Office of the CAO	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
Total Active	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
Total EX Executive Services	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
Total Executive Services	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206

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Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CCC Corporate Services						
Active						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$6,698,450	\$1,204,070	\$7,902,520	\$5,621,067	71%	\$2,281,453
Special Financial Studies	\$483,313		\$483,313	\$191,658	40%	\$291,655
Development Charges Study	\$258,750		\$258,750	\$180,592	70%	\$78,158
Asset Management Plan	\$180,250		\$180,250	\$5,250	3%	\$175,000
User Fee Update	\$77,250		\$77,250	\$2,250	3%	\$75,000
PSAB Legislative Changes	\$30,900		\$30,900			\$30,900
Total Finance	\$7,728,913	\$1,204,070	\$8,932,983	\$6,000,818	67%	\$2,932,165
Human Resources						
Compensation Plan	\$123,600		\$123,600	\$3,600	3%	\$120,000
Employee Strategic Development	\$380,256		\$380,256	\$103,158	27%	\$277,098
Health and Safety Audit/Implementation	\$161,071		\$161,071	\$3,750	2%	\$157,321
Workplace Accommodation	\$30,900		\$30,900	\$657	2%	\$30,243
Total Human Resources	\$695,827		\$695,827	\$111,165	16%	\$584,662
Information Technology						
Technology Strategic Plan	\$392,697		\$392,697	\$161,266	41%	\$231,431
Technology Replacement/Upgrade	\$890,208		\$890,208	\$427,585	48%	\$462,623
Phone System Changes/Upgrade	\$310,795		\$310,795	\$78,228	25%	\$232,567
PC Workstation Complement Changes	\$54,503		\$54,503	\$31,517	58%	\$22,986
E-Services Strategy Implementation	\$258,389	\$132,706	\$391,095	\$21,570	6%	\$369,525
GIS/Geosmart Infrastructure	\$422,469		\$422,469	\$122,979	29%	\$299,490
Application/Software Upgrades	\$377,258		\$377,258	\$49,624	13%	\$327,634
Photocopiers	\$59,740		\$59,740			\$59,740
Radio Communications Backup Upgrades	\$2,615,191		\$2,615,191	\$481,506	18%	\$2,133,685
Milton Air Photo Mapping	\$20,963		\$20,963			\$20,963
Enterprise Content Management	\$641,159		\$641,159	\$196,898	31%	\$444,261
Enterprise Contact Management	\$221,350	\$49,599	\$270,949	\$6,447	2%	\$264,502
Emergency Operations Centre	\$132,588		\$132,588	\$22,816	17%	\$109,772
Open Data Initiative	\$10,300		\$10,300			\$10,300
Mobile Parking Enforcement	\$814,244		\$814,244	\$200,468	25%	\$613,776
Human Resources Information System	\$4,944,176	\$137,376	\$5,081,552	\$2,382,334	47%	\$2,699,218
Microsoft 365 Migration	\$294,479		\$294,479			\$294,479
Automatic Vehicle Locator and Road Patrol	\$294,812		\$294,812			\$294,812
Department Specific Tech Initiatives	\$3,918,435	\$647,550	\$4,565,985	\$2,778,014	61%	\$1,787,971
Council Technology	\$51,500		\$51,500			\$51,500
Property Tax System Replacement	\$2,124,324	(\$1,731,092)	\$393,232	\$64,088	16%	\$329,144
Citizen Portal Implementation	\$533,358		\$533,358			\$533,358
Financial Enterprise Systems	\$437,264	\$355,985	\$793,249	\$17,065	2%	\$776,184
Fire Department Emergency Systems	\$453,792	\$172,600	\$626,392	\$150,120	24%	\$476,272
Facility Infrastructure and Networking	\$4,092,822	\$15,734	\$4,108,556	\$1,878,570	46%	\$2,229,986
Technology Infrastructure Initiative	\$2,996,088	\$70,593	\$3,066,681	\$1,669,983	54%	\$1,396,698

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Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Enterprise Licencing and Compliance	\$1,666,087		\$1,666,087	\$826,821	50%	\$839,266
Audit & Accountability Fund - Phase 3 Intake		\$122,112	\$122,112	\$122,112	100%	
Total Information Technology	\$29,028,991	(\$26,837)	\$29,002,154	\$11,690,010	40%	\$17,312,144
Legislative & Legal Services						
Taxi, Uber, Ride Strategy	\$28,490		\$28,490	\$17,916	63%	\$10,574
Council Orientation Program	\$21,115		\$21,115	\$615	3%	\$20,500
Multi-Year Accessibility Plan	\$21,012		\$21,012	\$612	3%	\$20,400
Impact on Regulatory Framework	\$84,048		\$84,048			\$84,048
Total Legislative & Legal Services	\$154,665		\$154,665	\$19,143	12%	\$135,522
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$225,080	48%	\$241,079
Total Marketing & Government Relations	\$466,159		\$466,159	\$225,080	48%	\$241,079
Total Corporate Services	\$38,074,555	\$1,177,233	\$39,251,788	\$18,046,216	46%	\$21,205,572
Total Active	\$38,074,555	\$1,177,233	\$39,251,788	\$18,046,216	46%	\$21,205,572
Total CO Corporate Services	\$38,074,555	\$1,177,233	\$39,251,788	\$18,046,216	46%	\$21,205,572
Total Corporate Services	\$38,074,555	\$1,177,233	\$39,251,788	\$18,046,216	46%	\$21,205,572

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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CMCommunity Services						
Active						
Community Services						
Administration						
Parks Master Plan Update	\$263,339		\$263,339	\$83,726	32%	\$179,613
Recreation Master Plan (DC)	\$82,473		\$82,473			\$82,473
Service Strategy	\$50,875	\$48,637	\$99,512	\$64,356	65%	\$35,156
FOACM Children's Program Fundraising Campaign				\$1,344,003		(\$1,344,003)
Trails Master Plan Update	\$46,004		\$46,004	\$18,334	40%	\$27,670
Climate Change & Mitigation	\$69,886		\$69,886	\$5,576	8%	\$64,310
Facility Roof Assessments	\$61,800		\$61,800	\$3,640	6%	\$58,160
Total Administration	\$574,377	\$48,637	\$623,014	\$1,519,635	244%	(\$896,621)
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$860,227	95%	\$44,310
Tennis Court Upgrades	\$93,645		\$93,645	\$66,756	71%	\$26,889
New Campbellville Park Redevelopment	\$832,058	\$86,232	\$918,290	\$890,259	97%	\$28,031
Beaty Trail Park Redevelopment	\$74,064		\$74,064	\$1,716	2%	\$72,348
Kingsleigh Park Redevelopment	\$569,728		\$569,728	\$562,645	99%	\$7,083
Moorelands Park Redevelopment	\$344,348	(\$4,733)	\$339,615	\$261,256	77%	\$78,359
Baldwin Park Redevelopment	\$541,786	(\$1,930)	\$539,856	\$63,321	12%	\$476,535
Chris Hadfield Park Redevelopment	\$862,631	\$4,893	\$867,524	\$123,525	14%	\$743,999
Trudeau Park Redevelopment	\$70,457		\$70,457	\$1,716	2%	\$68,741
Sunny Mount Park	\$324,608	(\$125)	\$324,483	\$161,224	50%	\$163,259
Community Park - Engbridge Gas Easement	\$167,333	(\$43,974)	\$123,359	\$67,124	54%	\$56,235
Park Improvements - Preservation	\$171,728		\$171,728	\$42,390	25%	\$129,338
Multi-Court Resurfacing - Preservation	\$77,303		\$77,303			\$77,303
Implementation Trails Master Plan	\$64,931	\$21,271	\$86,202	\$54,444	63%	\$31,758
In Ground Waste Container Installation	\$160,907	(\$16,809)	\$144,098	\$88,710	62%	\$55,388
Park Amenity Audit	\$279,932	(\$63,720)	\$216,212	\$28,913	13%	\$187,299
Total Parks Redevelopment	\$5,540,826	(\$19,725)	\$5,521,101	\$3,274,226	59%	\$2,246,875
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$388,884	76%	\$125,038
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$81,749	19%	\$349,969
Community Park Detailed Development	\$3,949,817	(\$697,662)	\$3,252,155	\$3,177,021	98%	\$75,134
Sherwood District Park	\$930,818	(\$129,085)	\$801,733	\$773,889	97%	\$27,844
Escarpment View Lands (Formerly CMHL Prpoerty)	\$282,357		\$282,357			\$282,357
District Park West - Boyne	\$762,398	(\$41,696)	\$720,702	\$38,980	5%	\$681,722
Boyne Village Square #3	\$387,827	\$3,720	\$391,547	\$359,439	92%	\$32,108
Cobban Neighbourhood Park - Boyne	\$2,130,490	(\$29,020)	\$2,101,470	\$1,893,651	90%	\$207,819
Walker Neighbourhood Park - Boyne	\$2,674,647		\$2,674,647	\$103,020	4%	\$2,571,627
Derry Green Union Gas Pipeline Easement	\$36,050		\$36,050	\$3,291	9%	\$32,759
Total Parks Growth	\$11,866,223	(\$659,922)	\$11,206,301	\$6,819,924	61%	\$4,386,377
Facilities Redevelopment						
Corporate Office Furniture	\$198,222	\$91,197	\$289,419	\$120,996	42%	\$168,423

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CAPITAL FINANCIAL STATEMENT
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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Indoor Fitness Equipment	\$43,476		\$43,476			\$43,476
Civic Facility Improvements	\$4,316,687	\$191,424	\$4,508,111	\$2,829,977	63%	\$1,678,134
Heritage Property Restoration	\$274,336	\$250,931	\$525,267	\$90,787	17%	\$434,480
Accessibility Improvements	\$318,675		\$318,675	\$1,731	1%	\$316,944
Leisure Centre Upgrades	\$1,241,386	(\$179,988)	\$1,061,398	\$704,690	66%	\$356,708
Memorial Arena Facility Improvements	\$321,748	(\$3,278)	\$318,470	\$306,143	96%	\$12,327
Tonelli Sports Centre Improvements	\$560,015	(\$117,620)	\$442,395	\$185,400	42%	\$256,995
Milton Sports Centre Upgrades	\$2,555,991	(\$30,367)	\$2,525,624	\$965,053	38%	\$1,560,571
Mattamy National Cycling Centre Improvements	\$2,430,882	(\$313,673)	\$2,117,209	\$1,086,082	51%	\$1,031,127
MNCC Renewable Energy System Feasibility	\$35,278		\$35,278	\$1,028	3%	\$34,250
Senior Centre Asset Restorations	\$95,288		\$95,288	\$2,972	3%	\$92,316
Milton Indoor Turf Centre Improvements	\$580,346		\$580,346	\$17,066	3%	\$563,280
FirstOntario Arts Centre Milton Facility Improvements	\$795,612	(\$26,337)	\$769,275	\$269,580	35%	\$499,695
Brookville Yard	\$195,492		\$195,492	\$2,699	1%	\$192,793
Civic Operations Centre Facility Improvements	\$362,542	\$22,141	\$384,683	\$117,931	31%	\$266,752
Facility Parking Area Improvements	\$184,595		\$184,595	\$1,723	1%	\$182,872
Fire Halls Facility Improvements	\$996,560	(\$53,750)	\$942,810	\$410,512	44%	\$532,298
Electric Vehicle Charging Stations Strategy	\$160,907		\$160,907	\$4,687	3%	\$156,220
Total Facilities Redevelopment	\$15,668,038	(\$169,318)	\$15,498,720	\$7,119,058	46%	\$8,379,662
Facilities Growth						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Indoor Soccer - Air Supported	\$221,963		\$221,963	\$3,808	2%	\$218,155
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,203,283	90%	\$4,131,746
Seniors Centre Expansion	\$239,110		\$239,110	\$3,710	2%	\$235,400
Civic Operations Centre	\$1,239,732		\$1,239,732	\$3,077		\$1,236,655
Transit Operations Centre	\$49,558,811		\$49,558,811	\$1,482,596	3%	\$48,076,215
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$4,986,493	75%	\$1,679,505
Main Library Expansion	\$570,130		\$570,130	\$74,294	13%	\$495,836
Total Facilities Growth	\$101,821,270	\$614,478	\$102,435,748	\$45,777,236	45%	\$56,658,512
Transit						
Transit						
Transit Study Update	\$221,151		\$221,151			\$221,151
Transit Bus Stop-Retrofit	\$73,600		\$73,600	\$23,921	33%	\$49,679
Transit Bus Pads	\$69,625		\$69,625	\$26,124	38%	\$43,501
Total Transit	\$364,376		\$364,376	\$50,045	14%	\$314,331
Transit Fleet Replacement						
Transit Bus Non Growth: Replacement	\$3,396,313	\$172,778	\$3,569,091	\$131,729	4%	\$3,437,362
Transit Bus Non Growth: Refurbishment	\$1,131,875		\$1,131,875			\$1,131,875
Total Transit Fleet Replacement	\$4,528,188	\$172,778	\$4,700,966	\$131,729	3%	\$4,569,237
Transit Fleet Growth						
Transit Bus	\$462,021	\$60,205	\$522,226	\$521,041	100%	\$1,185
Non-Fixed Route Bus	\$402,540		\$402,540			\$402,540
Total Transit Fleet Growth	\$864,561	\$60,205	\$924,766	\$521,041	56%	\$403,725
Total Transit	\$5,757,125	\$232,983	\$5,990,108	\$702,816	12%	\$5,287,292

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CAPITAL FINANCIAL STATEMENT
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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Fire						
Fire Fleet Equipment - Replacement						
Replace Pick-Up Trucks	\$162,844		\$162,844	\$148,519	91%	\$14,325
Aerial Replacement/Refurbishment	\$73,725		\$73,725	\$33,282	45%	\$40,443
Training Vehicle Replacement	\$78,020		\$78,020	\$60,467	78%	\$17,553
Chief Officers Vehicle	\$78,020		\$78,020	\$76,513	98%	\$1,507
Rescue Truck Replacement/Refurbishment	\$38,295	\$1,198,693	\$1,236,988	\$47,612	4%	\$1,189,376
Pumper/Rescue Units Refurbishment	\$131,115		\$131,115	\$54,621	42%	\$76,494
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Total Fire Fleet Equipment - Replacement	\$695,919	\$1,198,693	\$1,894,612	\$424,914	22%	\$1,469,698
Fire Fleet Equipment - Growth Related						
Pumper/Rescue Growth	\$884,650	\$26,763	\$911,413	\$884,673	97%	\$26,740
Emergency Vehicle Technician Equipment	\$26,935		\$26,935	\$1,191	4%	\$25,744
Total Fire Fleet Equipment - Growth Related	\$911,585	\$26,763	\$938,348	\$885,864	94%	\$52,484
Fire - Replacement						
Breathing Apparatus Replacement	\$38,625		\$38,625	\$17,448	45%	\$21,177
Defibrillators Replacement	\$32,960		\$32,960			\$32,960
Special Operations Equipment Replacement	\$25,750		\$25,750	\$16,869	66%	\$8,881
Thermal Image Camera Replacement	\$20,600		\$20,600			\$20,600
Air Monitoring Replacement	\$14,420		\$14,420	\$420	3%	\$14,000
Bunker Gear Replacement - Employee Turnover	\$100,454		\$100,454	\$27,357	27%	\$73,097
Hazardous Material Equipment Replacement	\$25,750		\$25,750			\$25,750
Firefighting Hose Replacement	\$20,600		\$20,600			\$20,600
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$24,161	43%	\$32,489
Battery & Radio Parts Replacement	\$15,450		\$15,450	\$450	3%	\$15,000
Firefighting Equipment Replacement	\$22,660		\$22,660	\$3,560	16%	\$19,100
Total Fire - Replacement	\$373,919		\$373,919	\$90,265	24%	\$283,654
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$72,821		\$72,821	\$22,794	31%	\$50,027
Bunker Gear and Recruit Package - Growth	\$133,063		\$133,063	\$83,388	63%	\$49,675
Vehicle Extrication Equipment Growth	\$188,278		\$188,278	\$88,184	47%	\$100,094
Total Fire - Growth	\$394,162		\$394,162	\$194,366	49%	\$199,796
Total Fire	\$2,375,585	\$1,225,456	\$3,601,041	\$1,595,409	44%	\$2,005,632
Operations						
Fleet Equipment - Replacement						
Fleet Strategy	\$180,250	\$96,414	\$276,664	\$55,952	20%	\$220,712
1 Ton Crew Dump Trucks	\$190,365	\$110,949	\$301,314	\$184,349	61%	\$116,965
1/2 Ton Pick up Replacement	\$100,288	\$4,902	\$105,190			\$105,190
3/4 Ton Pick-ups Replacement	\$143,383	\$7,938	\$151,321			\$151,321
Tandem Axle Dump Truck	\$1,445,356	\$946,560	\$2,391,916	\$363,524	15%	\$2,028,392
Enforcement Vehicles	\$57,409	(\$2,891)	\$54,518			\$54,518
Sign Truck	\$750,759	\$27,987	\$778,746	\$87,485	11%	\$691,261
Haul All/Packer	\$159,465	(\$29,623)	\$129,842	\$4,645	4%	\$125,197
Multifunction Tractor	\$401,022	\$43,844	\$444,866	\$11,532	3%	\$433,334

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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Tractor Attachments	\$71,377		\$71,377			\$71,377
Trackless Front Mower Deck	\$132,643	\$74	\$132,717	\$25,824	19%	\$106,893
Zero Turning Radius Mowers	\$320,330	\$21,895	\$342,225	\$114,830	34%	\$227,395
Ball Diamond Groomer	\$48,644		\$48,644			\$48,644
Landscape Trailer	\$28,227		\$28,227			\$28,227
Gator Utility Vehicle - Replacement	\$125,311	(\$1,887)	\$123,424	\$39,371	32%	\$84,053
Ice Resurfacers	\$113,300	\$92,601	\$205,901	\$3,300	2%	\$202,601
Total Fleet Equipment - Replacement	\$4,268,129	\$1,318,763	\$5,586,892	\$890,812	16%	\$4,696,080
Fleet Equipment - Growth Related						
1 Ton Dump Trucks - Growth	\$411,832	\$17,921	\$429,753	\$6,808	2%	\$422,945
Tandem Axle Trucks	\$540,884	\$66,305	\$607,189	\$15,754	3%	\$591,435
Zero Radius Mowers	\$49,584	\$4,369	\$53,953	\$1,444	3%	\$52,509
General Mowers and Attachments - Growth	\$99,358	\$5,127	\$104,485	\$2,894	3%	\$101,591
Tractors, Loaders & Back Hoes	\$639,149	\$5,964	\$645,113			\$645,113
Trailers/Water Tanks	\$44,545	(\$11,089)	\$33,456	\$11,956	36%	\$21,500
Fleet Mechanic Equipment	\$38,625	\$2,091	\$40,716	\$1,125	3%	\$39,591
Haul All/Packer	\$274,506	(\$501)	\$274,005			\$274,005
Facility Maintenance Pick-Up	\$52,943	\$11,424	\$64,367			\$64,367
Total Fleet Equipment - Growth Related	\$2,151,426	\$101,611	\$2,253,037	\$39,981	2%	\$2,213,056
Forestry						
EAB Implementation Strategy	\$139,926		\$139,926	\$61,345	44%	\$78,581
Urban Forestry Mangement	\$63,860		\$63,860	\$1,860	3%	\$62,000
Total Forestry	\$203,786		\$203,786	\$63,205	31%	\$140,581
Surface Treatment Program						
Surface Treatment Program	\$3,065,836		\$3,065,836	\$1,475,675	48%	\$1,590,161
Total Surface Treatment Program	\$3,065,836		\$3,065,836	\$1,475,675	48%	\$1,590,161
Total Operations	\$9,689,177	\$1,420,374	\$11,109,551	\$2,469,673	22%	\$8,639,878
Total Community Services	\$153,292,621	\$2,692,963	\$155,985,584	\$69,277,977	44%	\$86,707,607
Total Active	\$153,292,621	\$2,692,963	\$155,985,584	\$69,277,977	44%	\$86,707,607
Completed Pending Warranty						
Community Services						
Parks Redevelopment						
Coulson Park Redevelopment	\$352,110	(\$15,652)	\$336,458	\$326,799	97%	\$9,659
Coxe Park Redevelopment	\$509,332	(\$43,002)	\$466,330	\$444,087	95%	\$22,243
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$133,193)	\$280,610	\$275,666	98%	\$4,944
Sam Sherratt Trail Redevelopment	\$56,045	\$83,048	\$139,093	\$137,862	99%	\$1,231
Total Parks Redevelopment	\$1,331,290	(\$108,799)	\$1,222,491	\$1,184,414	97%	\$38,077
Total Community Services	\$1,331,290	(\$108,799)	\$1,222,491	\$1,184,414	97%	\$38,077
Total Completed Pending Warranty	\$1,331,290	(\$108,799)	\$1,222,491	\$1,184,414	97%	\$38,077
Total CM Community Services	\$154,623,911	\$2,584,164	\$157,208,075	\$70,462,391	45%	\$86,745,684
Total Community Services	\$154,623,911	\$2,584,164	\$157,208,075	\$70,462,391	45%	\$86,745,684

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2023

Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
DVDevelopment Services						
Active						
Development Services Administration						
Development Services Administration						
Transportation Master Plan	\$272,064	\$10,000	\$282,064	\$3,278	1%	\$278,786
Development Eng & Parks Standards Manual	\$63,036	\$15,000	\$78,036	\$55,223	71%	\$22,813
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$1,050	3%	\$33,950
Guiderail Inventory, Condition and Needs Assessment	\$104,288		\$104,288			\$104,288
Retaining Wall Inventory and Condition Assessment	\$69,525		\$69,525			\$69,525
Road Needs Study/Asset Management Plan for Roads	\$208,575	(\$33,424)	\$175,151	\$565		\$174,586
Bridge Needs Study	\$83,430	(\$9,873)	\$73,557	\$502	1%	\$73,055
Total Development Services Administration	\$800,918	\$16,703	\$817,621	\$60,618	7%	\$757,003
Total Development Services Administration	\$800,918	\$16,703	\$817,621	\$60,618	7%	\$757,003
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$33,434,927	\$2,435,682	\$35,870,609	\$26,266,565	73%	\$9,604,044
Nipissing Road Redevelopment	\$4,238,589	\$72,991	\$4,311,580	\$260,213	6%	\$4,051,367
Bronte Street (Heslop to S. of Main)	\$2,560,779	(\$101,345)	\$2,459,434	\$1,814,166	74%	\$645,268
Jasper Street Reconstruction	\$624,546	\$36,312	\$660,858	\$123,419	19%	\$537,439
Asphalt Overlay Program	\$29,426,877	(\$608,654)	\$28,818,223	\$18,619,657	65%	\$10,198,566
High Point Drive (Hwy 25 to Parkhill Dr)	\$3,336,990	\$33,898	\$3,370,888	\$119,944	4%	\$3,250,944
Main St (Drew Centre to Thompson Rd)	\$1,116,910	\$140,650	\$1,257,560	\$39,744	3%	\$1,217,816
Total Urban Roads Redevelopment	\$74,739,618	\$2,009,534	\$76,749,152	\$47,243,708	62%	\$29,505,444
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$7,587,563	\$28,207	\$7,615,770	\$7,421,923	97%	\$193,847
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,438	\$26,890,345	\$22,904,403	85%	\$3,985,942
Main Street (Fifth Line to Sixth Line)	\$591,282		\$591,282			\$591,282
Thompson Road (Britannia to Louis St Laurent)	\$12,110,740	\$411,969	\$12,522,709	\$11,838,866	95%	\$683,843
Thompson Road (Louis St Laurent to Derry Rd)	\$526,967		\$526,967	\$816		\$526,151
5th Line (Hwy 401 to Derry Road)	\$41,483,803	(\$1,475,376)	\$40,008,427	\$10,327,219	26%	\$29,681,208
5th Line (Derry Road to Britannia Road)	\$20,639,542		\$20,639,542	\$757,112	4%	\$19,882,430
Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd	\$14,208,877	(\$3,704,346)	\$10,504,531	\$10,859,170	103%	(\$354,639)
Louis St Laurent (James Snow Parkway to Fifth Line)		\$9,242,240	\$9,242,240	\$5,949,860	64%	\$3,292,380
Peru Road (Bridge Removal and Cul De Sac)	\$877,293		\$877,293	\$116,260	13%	\$761,033
Boulevard Works	\$895,369		\$895,369	\$22,739	3%	\$872,630
Total Urban Roads Growth	\$122,423,343	\$7,891,132	\$130,314,475	\$70,198,368	54%	\$60,116,107
Rural Roads Redevelopment						
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$1,337,601	\$702,865	\$2,040,466	\$1,832,760	90%	\$207,706
Expanded Asphalt Program	\$8,138,073	(\$218,714)	\$7,919,359	\$2,104,637	27%	\$5,814,722
Appleby Line	\$2,716,430	\$1,985,346	\$4,701,776	\$651,824	14%	\$4,049,952
Milborough Line Rehabilitation	\$116,820		\$116,820	\$502		\$116,318
Burnhamthorpe Rd Rehabilitation	\$179,739		\$179,739	\$1,255	1%	\$178,484
Campbellville Road - Guiderail Replacement	\$778,242		\$778,242	\$879		\$777,363
Total Rural Roads Redevelopment	\$13,266,905	\$2,469,498	\$15,736,403	\$4,591,857	29%	\$11,144,546

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
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Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Active Transportation - Redevelopment						
James Snow Parkway Multi-Use Path Replacement	\$68,598		\$68,598			\$68,598
Total Active Transportation - Redevelopment	\$68,598		\$68,598			\$68,598
Active Transportation - Growth						
Boyne Limestone Trails	\$697,043	\$21,225	\$718,268	\$277,699	39%	\$440,569
Boyne Pedestrian Railway Crossing	\$6,228,061	\$246,625	\$6,474,686	\$586,765	9%	\$5,887,921
Boyne Multiuse Asphalt Trails	\$467,033	\$40,668	\$507,701	\$589,445	116%	(\$81,744)
Boyne Pedestrian Bridge - Minor Crossing	\$39,162		\$39,162			\$39,162
Total Active Transportation - Growth	\$7,431,299	\$308,518	\$7,739,817	\$1,453,908	19%	\$6,285,909
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$1,073,926	(\$42,733)	\$1,031,193	\$61,679	6%	\$969,514
Second Line Nassagaweya Bridge (Structure No. 63)	\$545,131	\$33,150	\$578,281	\$465,988	81%	\$112,293
Kelso Road Bridge (Structure 74)	\$150,538	\$17,339	\$167,877	\$62,961	38%	\$104,916
25 SR Bridge - 0.1 km West of Guelph Line (Structure No. 62)	\$124,803		\$124,803	\$3,635	3%	\$121,168
Fourth Line Nassagaweya Bridge Replacement (Structure 112)	\$240,908		\$240,908			\$240,908
Total Bridges/Culverts Redevelopment	\$2,135,306	\$7,756	\$2,143,062	\$594,263	28%	\$1,548,799
Storm Water Management Rehabilitation						
SWM Quality Master Plan	\$602,550		\$602,550			\$602,550
Stormwater Pond Maintenance	\$1,717,654	\$579,607	\$2,297,261	\$1,571,643	68%	\$725,618
Mill Pond Rehabilitation	\$3,454,047		\$3,454,047	\$95,396	3%	\$3,358,651
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$183,127	77%	\$56,171
Storm Sewer Network Program	\$4,933,530	(\$71,110)	\$4,862,420	\$95,600	2%	\$4,766,820
Total Storm Water Management Rehabilitation	\$10,913,630	\$541,946	\$11,455,576	\$1,945,767	17%	\$9,509,809
Traffic						
Traffic Infrastructure	\$155,339		\$155,339	\$4,265	3%	\$151,074
Traffic Services Safety Review	\$250,429	\$1,596	\$252,025	\$61,775	25%	\$190,250
Pedestrian Crossover (PXO) Program	\$211,705		\$211,705	\$45,532	22%	\$166,173
Pedestrian Crossover Decision Warrant System		\$50,880	\$50,880			\$50,880
New Traffic Signals	\$1,086,185	\$26,490	\$1,112,675	\$42,946	4%	\$1,069,729
Preemption Traffic Control System	\$245,332		\$245,332	\$51,230	21%	\$194,102
Signal Interconnect Program	\$258,880		\$258,880	\$138,023	53%	\$120,857
Transport Canada Rail Regulations	\$537,718		\$537,718	\$282,114	52%	\$255,604
Preemption Traffic Control System	\$83,572		\$83,572	\$2,434	3%	\$81,138
Traffic Calming Study - Bronte/Main St		\$35,000	\$35,000			\$35,000
Traffic Calming	\$85,068	\$110,000	\$195,068			\$195,068
Intersection Pedestrian Signal (LSL at Diefenbaker St/Hamman W)	\$177,037		\$177,037			\$177,037
Total Traffic	\$3,091,265	\$223,966	\$3,315,231	\$628,318	19%	\$2,686,913
Streetlighting						
Street Light Inventory and Condition Assessment	\$451,720		\$451,720			\$451,720
Street Lighting	\$200,329		\$200,329	\$3,815	2%	\$196,514
Street Light / Pole / Underground Power Renewal	\$131,487		\$131,487	\$1,872	1%	\$129,615
Street Light LED Replacement	\$5,133,677	(\$2,147,673)	\$2,986,004	\$2,870,560	96%	\$115,444
Total Streetlighting	\$5,917,213	(\$2,147,673)	\$3,769,540	\$2,876,247	76%	\$893,293
Parking						

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
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Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14,500
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14,500
Total Infrastructure Management	\$240,067,177	\$11,300,575	\$251,367,752	\$129,593,833	52%	\$121,773,919
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$502,507	\$14,052	\$516,559	\$170,189	33%	\$346,370
SWM Derry Green (BP2)	\$343,448	\$5,206	\$348,654	\$113,539	33%	\$235,115
SWM Sherwood	\$328,364		\$328,364	\$15,876	5%	\$312,488
SWM Milton Education Village	\$255,853		\$255,853	\$7,724	3%	\$248,129
SWM North Porta	\$133,900		\$133,900	\$1,667	1%	\$132,233
Total Storm Water Management Growth	\$1,564,072	\$19,258	\$1,583,330	\$308,995	20%	\$1,274,335
Total Development Engineering	\$1,564,072	\$19,258	\$1,583,330	\$308,995	20%	\$1,274,335
Planning and Development						
Planning						
Official Plan Review	\$448,081	\$366,880	\$814,961	\$622,516	76%	\$192,445
Urban Design Guidelines	\$225,053		\$225,053	\$73,668	33%	\$151,385
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,863	98%	\$35,539
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$856,380	\$1,406,797	\$1,298,285	92%	\$108,512
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$214,633	32%	\$448,867
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$1,877,303	\$3,319,955	\$2,619,297	79%	\$700,658
Sustainable Halton Subwatershed Study	\$2,230,000	\$258,209	\$2,488,209	\$2,268,198	91%	\$220,011
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$865,568	\$3,255,455	\$1,618,105	50%	\$1,637,350
Community Improvement Plan for CBD	\$107,711		\$107,711	\$3,170	3%	\$104,541
Zoning By-Law Review	\$295,460		\$295,460	\$9,378	3%	\$286,082
Building Public Portal Implementation		\$1,000,000	\$1,000,000	\$129,929	13%	\$870,071
Trafalgar Secondary Plan Application		\$450,000	\$450,000			\$450,000
Res/Non-Res Take Up/Land Needs Study	\$250,192		\$250,192	\$7,001	3%	\$243,191
Total Planning	\$8,639,341	\$8,075,904	\$16,715,245	\$10,946,627	65%	\$5,768,618
Total Planning and Development	\$8,639,341	\$8,075,904	\$16,715,245	\$10,946,627	65%	\$5,768,618
Total Active	\$251,071,508	\$19,412,440	\$270,483,948	\$140,910,074	52%	\$129,573,874
Completed Pending Warranty						
Infrastructure Management						
Urban Roads Redevelopment						
Wheelabrator Way - Including Culvert Replacement	\$1,698,327	\$1,057,773	\$2,756,100	\$2,690,817	98%	\$65,283
Victoria Street (Bronte to James St)	\$830,947	(\$453,195)	\$377,752	\$309,972	82%	\$67,780
Elizabeth Street (Victoria St to Main St)	\$1,340,152	(\$1,055,759)	\$284,393	\$216,060	76%	\$68,333
Total Urban Roads Redevelopment	\$3,869,426	(\$451,181)	\$3,418,245	\$3,216,849	94%	\$201,396
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$3,052,500	\$3,743,586	\$6,796,086	\$6,626,635	98%	\$169,451
Louis St Laurent (4th Line to James Snow Parkway)	\$5,494,082	(\$3,457,712)	\$2,036,370	\$1,875,994	92%	\$160,376
Total Urban Roads Growth	\$8,546,582	\$285,874	\$8,832,456	\$8,502,629	96%	\$329,827
Rural Roads Redevelopment						
Expanded Asphalt Program	\$4,292,662	(\$1,338,650)	\$2,954,012	\$2,773,844	94%	\$180,168

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2023

Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Total Rural Roads Redevelopment	\$4,292,662	(\$1,338,650)	\$2,954,012	\$2,773,844	94%	\$180,168
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$1,051,498	(\$102,031)	\$949,467	\$868,101	91%	\$81,366
Sixth Line Nassagaweya Culverts (Structures 113 and 118)	\$1,319,404	\$283,182	\$1,602,586	\$1,581,542	99%	\$21,044
Total Bridges/Culverts Redevelopment	\$2,370,902	\$181,151	\$2,552,053	\$2,449,643	96%	\$102,410
Total Infrastructure Management	\$19,079,572	(\$1,322,806)	\$17,756,766	\$16,942,966	95%	\$813,800
Total Completed Pending Warranty	\$19,079,572	(\$1,322,806)	\$17,756,766	\$16,942,966	95%	\$813,800
Total DV Development Services	\$270,151,080	\$18,089,634	\$288,240,714	\$157,853,039	55%	\$130,387,675
Total Development Services	\$270,151,080	\$18,089,634	\$288,240,714	\$157,853,039	55%	\$130,387,675

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2023

Library

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
LBLibrary						
Active						
Library						
Library						
Automation Replacement	\$400,604		\$400,604	\$111,841	28%	\$288,763
Collection - Replacement	\$918,368		\$918,368	\$328,332	36%	\$590,036
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$286,269	92%	\$25,719
Collection - New	\$1,881,805		\$1,881,805	\$705,002	37%	\$1,176,803
Furniture Replacement	\$21,432		\$21,432	\$624	3%	\$20,808
Shelving - New	\$116,942	\$192,582	\$309,524	\$287,371	93%	\$22,153
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$24,477	3%	\$815,900
E-Services Implementation		\$132,560	\$132,560	\$137,398	104%	(\$4,838)
Total Library	\$4,240,188	\$576,470	\$4,816,658	\$1,881,314	39%	\$2,935,344
Total Library	\$4,240,188	\$576,470	\$4,816,658	\$1,881,314	39%	\$2,935,344
Total Active	\$4,240,188	\$576,470	\$4,816,658	\$1,881,314	39%	\$2,935,344
Total LB Library	\$4,240,188	\$576,470	\$4,816,658	\$1,881,314	39%	\$2,935,344
Total Library	\$4,240,188	\$576,470	\$4,816,658	\$1,881,314	39%	\$2,935,344

**TOWN OF MILTON - SUMMARY
OPERATING FINANCIAL STATEMENT
March 2023**

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL	209,971	246,204	643,301		643,301	(397,097)	38%
EXECUTIVE SERVICES	255,928	395,141	1,558,658		1,558,658	(1,163,517)	25%
CORPORATE SERVICES	2,633,600	5,210,419	12,782,738		12,782,738	(7,572,319)	41%
GENERAL GOVERNMENT	(35,716,205)	(39,167,008)	(64,469,399)		(64,469,399)	25,302,391	61%
COMMUNITY SERVICES	8,653,938	7,902,464	47,145,210		47,145,210	(39,242,746)	17%
DEVELOPMENT SERVICES	(3,037,215)	577,985	2,339,493		2,339,493	(1,761,508)	25%
LIBRARY	(1,582,798)	(1,664,967)				(1,664,967)	
HOSPITAL EXPANSION	1,537,031	1,562,475				1,562,475	
BIA	(73,756)	(99,135)				(99,135)	
Total TOWN OF MILTON	(27,119,506)	(25,036,422)				(25,036,422)	

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2023

MAYOR AND COUNCIL

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL							
MAYOR AND COUNCIL							
EXPENDITURES							
Salaries and Benefits	171,922	210,877	564,329		564,329	353,452	37%
Administrative	37,148	34,302	60,745		60,745	26,443	56%
Financial			5,000		5,000	5,000	
Purchased Goods	300	209	770		770	561	27%
Purchased Services	2,832	817	30,426		30,426	29,609	3%
Total EXPENDITURES	212,202	246,205	661,270		661,270	415,065	37%
REVENUE							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(2,230)		(12,970)		(12,970)	(12,970)	
Total REVENUE	(2,230)		(17,970)		(17,970)	(17,970)	
Total MAYOR AND COUNCIL	209,972	246,205	643,300		643,300	397,095	38%
Total MAYOR AND COUNCIL	209,972	246,205	643,300		643,300	397,095	38%
Total MAYOR AND COUNCIL	209,972	246,205	643,300		643,300	397,095	38%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2023

EXECUTIVE SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
EXECUTIVE SERVICES							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	100,188	150,211	587,971		587,971	437,760	26%
Administrative	3,256	4,501	20,056		20,056	15,555	22%
Purchased Goods	5,837	5,792	5,507		5,507	(285)	105%
Purchased Services	1,161	3,711	49,528		49,528	45,817	7%
Total EXPENDITURES	110,442	164,215	663,062		663,062	498,847	25%
REVENUE							
Financing Revenue			(16,429)		(16,429)	(16,429)	
User Fees and Service Charges	(183)	(249)	(3,000)		(3,000)	(2,751)	8%
Total REVENUE	(183)	(249)	(19,429)		(19,429)	(19,180)	1%
Total OFFICE OF THE CAO	110,259	163,966	643,633		643,633	479,667	25%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT							
EXPENDITURES							
Salaries and Benefits	145,201	226,305	891,314		891,314	665,009	25%
Administrative	858	1,807	23,537		23,537	21,730	8%
Financial		57	1,858		1,858	1,801	3%
Transfers to Own Funds	2,110	3,082	24,750		24,750	21,668	12%
Purchased Goods	11	123	8,336		8,336	8,213	1%
Purchased Services	10,977	9,831	190,028		190,028	180,197	5%
Reallocated Expenses			2,454		2,454	2,454	
Total EXPENDITURES	159,157	241,205	1,142,277		1,142,277	901,072	21%
REVENUE							
Financing Revenue		(18,675)	(85,108)		(85,108)	(66,433)	22%
Grants	(8,700)	25,000	(45,344)		(45,344)	(70,344)	(55%)
User Fees and Service Charges	(4,789)	(16,355)	(96,799)		(96,799)	(80,444)	17%
Total REVENUE	(13,489)	(10,030)	(227,251)		(227,251)	(217,221)	4%
Total STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT	145,668	231,175	915,026		915,026	683,851	25%
Total EXECUTIVE SERVICES	255,927	395,141	1,558,659		1,558,659	1,163,518	25%
Total EXECUTIVE SERVICES	255,927	395,141	1,558,659		1,558,659	1,163,518	25%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2023

CORPORATE SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
CORPORATE SERVICES							
FINANCE							
EXPENDITURES							
Salaries and Benefits	984,239	1,264,281	5,484,136		5,484,136	4,219,855	23%
Administrative	7,464	10,571	86,800		86,800	76,229	12%
Financial	1,997	727	5,406		5,406	4,679	13%
Purchased Goods	10,541	9,322	41,832		41,832	32,510	22%
Purchased Services	59,081	41,428	323,702		323,702	282,274	13%
Total EXPENDITURES	1,063,322	1,326,329	5,941,876		5,941,876	4,615,547	22%
REVENUE							
Financing Revenue	(244)		(2,726,344)		(2,726,344)	(2,726,344)	
Recoveries and Donations		306				(306)	
User Fees and Service Charges	(257,376)	(378,792)	(1,079,430)		(1,079,430)	(700,638)	35%
Reallocated Revenue			(333,466)		(333,466)	(333,466)	
Total REVENUE	(257,620)	(378,486)	(4,139,240)		(4,139,240)	(3,760,754)	9%
Total FINANCE	805,702	947,843	1,802,636		1,802,636	854,793	53%
INFORMATION TECHNOLOGY							
EXPENDITURES							
Salaries and Benefits	545,059	824,933	3,509,441		3,509,441	2,684,508	24%
Administrative	(592)	2,243	33,325		33,325	31,082	7%
Purchased Goods	254,586	1,563,044	2,456,460		2,456,460	893,416	64%
Purchased Services	302,762	535,677	1,490,022		1,490,022	954,345	36%
Total EXPENDITURES	1,101,815	2,925,897	7,489,248		7,489,248	4,563,351	39%
REVENUE							
Financing Revenue	(88,526)	(121,536)	(726,480)		(726,480)	(604,944)	17%
User Fees and Service Charges		(31)	(100)		(100)	(69)	31%
Reallocated Revenue			(126,740)		(126,740)	(126,740)	
Total REVENUE	(88,526)	(121,567)	(853,320)		(853,320)	(731,753)	14%
Total INFORMATION TECHNOLOGY	1,013,289	2,804,330	6,635,928		6,635,928	3,831,598	42%
HUMAN RESOURCES							
EXPENDITURES							
Salaries and Benefits	197,506	370,104	1,427,810		1,427,810	1,057,706	26%
Administrative	20,116	25,579	214,428		214,428	188,849	12%
Purchased Goods	6,465	393	5,857		5,857	5,464	7%
Purchased Services	10,194	37,263	173,428		173,428	136,165	21%
Total EXPENDITURES	234,281	433,339	1,821,523		1,821,523	1,388,184	24%
REVENUE							
Financing Revenue			(356,721)		(356,721)	(356,721)	

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CORPORATE SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Reallocated Revenue	(30,946)	(40,110)	(171,194)		(171,194)	(131,084)	23%
Total REVENUE	(30,946)	(40,110)	(527,915)		(527,915)	(487,805)	8%
Total HUMAN RESOURCES	203,335	393,229	1,293,608		1,293,608	900,379	30%
LEGISLATIVE & LEGAL SERVICES							
EXPENDITURES							
Salaries and Benefits	588,304	763,350	3,440,325		3,440,325	2,676,975	22%
Administrative	12,772	13,965	74,169		74,169	60,204	19%
Financial	2,601	4,338	35,000		35,000	30,662	12%
Transfers to Own Funds			225,000		225,000	225,000	
Purchased Goods	2,204	2,707	27,999		27,999	25,292	10%
Purchased Services	128,561	141,440	861,406		861,406	719,966	16%
Reallocated Expenses	26,312	48,875	111,467		111,467	62,592	44%
Total EXPENDITURES	760,754	974,675	4,775,366		4,775,366	3,800,691	20%
REVENUE							
Financing Revenue			(292,909)		(292,909)	(292,909)	
Recoveries and Donations	(66,711)	(3,816)	(21,500)		(21,500)	(17,684)	18%
User Fees and Service Charges	(274,387)	(168,221)	(2,392,051)		(2,392,051)	(2,223,830)	7%
Total REVENUE	(341,098)	(172,037)	(2,706,460)		(2,706,460)	(2,534,423)	6%
Total LEGISLATIVE & LEGAL SERVICES	419,656	802,638	2,068,906		2,068,906	1,266,268	39%
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	183,933	237,330	1,032,403		1,032,403	795,073	23%
Administrative	1,899	10,646	22,984		22,984	12,338	46%
Purchased Goods	165	465	8,300		8,300	7,835	6%
Purchased Services	5,621	13,939	119,977		119,977	106,038	12%
Total EXPENDITURES	191,618	262,380	1,183,664		1,183,664	921,284	22%
REVENUE							
Financing Revenue			(202,003)		(202,003)	(202,003)	
Total REVENUE			(202,003)		(202,003)	(202,003)	
Total STRATEGIC COMMUNICATIONS	191,618	262,380	981,661		981,661	719,281	27%
Total CORPORATE SERVICES	2,633,600	5,210,420	12,782,739		12,782,739	7,572,319	41%
Total CORPORATE SERVICES	2,633,600	5,210,420	12,782,739		12,782,739	7,572,319	41%

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GENERAL GOVERNMENT

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits	3,838	200				(200)	
Administrative	11,029	6,967	120,000		120,000	113,033	6%
Financial	748,943	496,675	5,328,957		5,328,957	4,832,282	9%
Transfers to Own Funds	1,541,066	2,158,280	44,817,917		44,817,917	42,659,637	5%
Purchased Services	12,811	15,886	88,865		88,865	72,979	18%
Total EXPENDITURES	2,317,687	2,678,008	50,355,739		50,355,739	47,677,731	5%
REVENUE							
External Revenue Transferred to Rese	(1,670,468)	(2,449,769)	(16,130,156)		(16,130,156)	(13,680,387)	15%
Financing Revenue	(284,800)	(516,163)	(6,139,400)		(6,139,400)	(5,623,237)	8%
Taxation	(35,486,541)	(38,246,911)	(85,427,006)		(85,427,006)	(47,180,095)	45%
Payments In Lieu			(1,028,464)		(1,028,464)	(1,028,464)	
Recoveries and Donations	681	(25)				25	
User Fees and Service Charges	(530,872)	(550,663)	(3,749,476)		(3,749,476)	(3,198,813)	15%
Reallocated Revenue	(61,891)	(81,485)	(2,350,636)		(2,350,636)	(2,269,151)	3%
Total REVENUE	(38,033,891)	(41,845,016)	(114,825,138)		(114,825,138)	(72,980,122)	36%
Total GENERAL GOVERNMENT	(35,716,204)	(39,167,008)	(64,469,399)		(64,469,399)	(25,302,391)	61%
Total GENERAL GOVERNMENT	(35,716,204)	(39,167,008)	(64,469,399)		(64,469,399)	(25,302,391)	61%
Total GENERAL GOVERNMENT	(35,716,204)	(39,167,008)	(64,469,399)		(64,469,399)	(25,302,391)	61%

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COMMUNITY SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
COMMUNITY SERVICES							
RECREATION AND CULTURE FACILITIES							
EXPENDITURES							
Salaries and Benefits	1,107,467	1,430,060	6,291,765		6,291,765	4,861,705	23%
Administrative	427	2,514	40,021		40,021	37,507	6%
Financial	13,062	20,186	170,497		170,497	150,311	12%
Transfers to Own Funds			2,071,849		2,071,849	2,071,849	
Purchased Goods	35,403	104,200	856,987		856,987	752,787	12%
Purchased Services	507,919	636,852	6,245,587		6,245,587	5,608,735	10%
Reallocated Expenses	3,417	6,355	179,466		179,466	173,111	4%
Total EXPENDITURES	1,667,695	2,200,167	15,856,172		15,856,172	13,656,005	14%
REVENUE							
Financing Revenue	(82,014)	(110,095)	(395,117)		(395,117)	(285,022)	28%
Grants	(105,675)	(81,340)	(989,811)		(989,811)	(908,471)	8%
Recoveries and Donations	(962)	(1,118)	(75,947)		(75,947)	(74,829)	1%
User Fees and Service Charges	(1,278,614)	(2,000,714)	(7,720,261)		(7,720,261)	(5,719,547)	26%
Reallocated Revenue			(424,355)		(424,355)	(424,355)	
Total REVENUE	(1,467,265)	(2,193,267)	(9,605,491)		(9,605,491)	(7,412,224)	23%
Total RECREATION AND CULTURE F.	200,430	6,900	6,250,681		6,250,681	6,243,781	
ADMINISTRATION AND CIVIC FACILITIES							
EXPENDITURES							
Salaries and Benefits	597,528	821,301	3,850,360		3,850,360	3,029,059	21%
Administrative	11,816	11,001	50,838		50,838	39,837	22%
Financial	13,506	15,990	59,893		59,893	43,903	27%
Transfers to Own Funds	110,630	137,777	460,049		460,049	322,272	30%
Purchased Goods	7,295	10,697	89,685		89,685	78,988	12%
Purchased Services	217,116	235,043	1,647,204		1,647,204	1,412,161	14%
Reallocated Expenses	4,476	12,968	94,193		94,193	81,225	14%
Total EXPENDITURES	962,367	1,244,777	6,252,222		6,252,222	5,007,445	20%
REVENUE							
Financing Revenue	(324,276)	(343,899)	(1,647,141)		(1,647,141)	(1,303,242)	21%
Recoveries and Donations	(6,399)	(3,728)	(17,138)		(17,138)	(13,410)	22%
User Fees and Service Charges	(61,899)	(87,127)	(336,846)		(336,846)	(249,719)	26%
Total REVENUE	(392,574)	(434,754)	(2,001,125)		(2,001,125)	(1,566,371)	22%
Total ADMINISTRATION AND CIVIC F.	569,793	810,023	4,251,097		4,251,097	3,441,074	19%
PROGRAMS							
EXPENDITURES							
Salaries and Benefits	470,504	879,298	5,268,377		5,268,377	4,389,079	17%

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COMMUNITY SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Administrative	2,165	3,319	62,158		62,158	58,839	5%
Financial	11,856	29,158	584,955		584,955	555,797	5%
Transfers to Own Funds			23,350		23,350	23,350	
Purchased Goods	16,107	22,092	260,172		260,172	238,080	8%
Purchased Services	21,095	112,289	858,082		858,082	745,793	13%
Reallocated Expenses			83,161		83,161	83,161	
Total EXPENDITURES	521,727	1,046,156	7,140,255		7,140,255	6,094,099	15%
REVENUE							
Financing Revenue			(656,244)		(656,244)	(656,244)	
Grants	(9,773)	(22,192)	(68,421)		(68,421)	(46,229)	32%
Recoveries and Donations	(5,165)	(7,517)	(403,005)		(403,005)	(395,488)	2%
User Fees and Service Charges	(392,861)	(1,114,886)	(5,851,192)		(5,851,192)	(4,736,306)	19%
Reallocated Revenue			(6,500)		(6,500)	(6,500)	
Total REVENUE	(407,799)	(1,144,595)	(6,985,362)		(6,985,362)	(5,840,767)	16%
Total PROGRAMS	113,928	(98,439)	154,893		154,893	253,332	(64%)
OPERATIONS							
EXPENDITURES							
Salaries and Benefits	1,783,090	1,721,820	7,514,473		7,514,473	5,792,653	23%
Administrative	531	4,213	57,161		57,161	52,948	7%
Transfers to Own Funds			1,986,091		1,986,091	1,986,091	
Purchased Goods	931,682	357,233	1,878,929		1,878,929	1,521,696	19%
Purchased Services	1,877,282	1,347,024	7,964,707		7,964,707	6,617,683	17%
Fleet Expenses	295,345	403,088	1,326,890		1,326,890	923,802	30%
Reallocated Expenses	1,428,773	355,665	4,116,673		4,116,673	3,761,008	9%
Total EXPENDITURES	6,316,703	4,189,043	24,844,924		24,844,924	20,655,881	17%
REVENUE							
Financing Revenue			(279,764)		(279,764)	(279,764)	
Recoveries and Donations		(297,263)	(3,673,817)		(3,673,817)	(3,376,554)	8%
User Fees and Service Charges	(70,240)	(176,952)	(1,220,899)		(1,220,899)	(1,043,947)	14%
Reallocated Revenue	(1,545,585)	(503,424)	(4,563,839)		(4,563,839)	(4,060,415)	11%
Total REVENUE	(1,615,825)	(977,639)	(9,738,319)		(9,738,319)	(8,760,680)	10%
Total OPERATIONS	4,700,878	3,211,404	15,106,605		15,106,605	11,895,201	21%
TRANSIT							
EXPENDITURES							
Salaries and Benefits	60,227	107,143	446,095		446,095	338,952	24%
Administrative	80	8,249	18,531		18,531	10,282	45%
Financial			300		300	300	
Transfers to Own Funds			1,767,390		1,767,390	1,767,390	

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COMMUNITY SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Purchased Goods	494		13,778		13,778	13,778	
Purchased Services	739,272	953,689	5,822,654		5,822,654	4,868,965	16%
Fleet Expenses	213,830	285,640	2,149,883		2,149,883	1,864,243	13%
Reallocated Expenses	77,840	79,043	66,826		66,826	(12,217)	118%
Total EXPENDITURES	1,091,743	1,433,764	10,285,457		10,285,457	8,851,693	14%
REVENUE							
Financing Revenue			(978,132)		(978,132)	(978,132)	
Recoveries and Donations	(7,334)	(135,214)	(784,496)		(784,496)	(649,282)	17%
User Fees and Service Charges	(245,892)	(243,881)	(1,160,188)		(1,160,188)	(916,307)	21%
Total REVENUE	(253,226)	(379,095)	(2,922,816)		(2,922,816)	(2,543,721)	13%
Total TRANSIT	838,517	1,054,669	7,362,641		7,362,641	6,307,972	14%
FIRE							
EXPENDITURES							
Salaries and Benefits	2,200,221	2,877,158	12,521,212		12,521,212	9,644,054	23%
Administrative	19,965	25,320	125,961		125,961	100,641	20%
Financial	730	938	3,000		3,000	2,062	31%
Transfers to Own Funds			1,106,306		1,106,306	1,106,306	
Purchased Goods	14,133	16,843	76,794		76,794	59,951	22%
Purchased Services	18,470	11,069	335,396		335,396	324,327	3%
Fleet Expenses	30,773	47,705	186,753		186,753	139,048	26%
Reallocated Expenses			453		453	453	
Total EXPENDITURES	2,284,292	2,979,033	14,355,875		14,355,875	11,376,842	21%
REVENUE							
Financing Revenue			(10,408)		(10,408)	(10,408)	
Grants	(4,900)	(18,068)	(2,500)		(2,500)	15,568	723%
Recoveries and Donations	(18,151)	(10,103)	(164,000)		(164,000)	(153,897)	6%
User Fees and Service Charges	(30,844)	(32,962)	(159,669)		(159,669)	(126,707)	21%
Total REVENUE	(53,895)	(61,133)	(336,577)		(336,577)	(275,444)	18%
Total FIRE	2,230,397	2,917,900	14,019,298		14,019,298	11,101,398	21%
Total COMMUNITY SERVICES	8,653,943	7,902,457	47,145,215		47,145,215	39,242,758	17%
Total COMMUNITY SERVICES	8,653,943	7,902,457	47,145,215		47,145,215	39,242,758	17%

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DEVELOPMENT SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
DEVELOPMENT SERVICES							
PLANNING SERVICES							
EXPENDITURES							
Salaries and Benefits	370,425	524,335	2,446,846		2,446,846	1,922,511	21%
Administrative	6,545	10,404	50,509		50,509	40,105	21%
Purchased Services	27,658	6,093	56,934		56,934	50,841	11%
Total EXPENDITURES	404,628	540,832	2,554,289		2,554,289	2,013,457	21%
REVENUE							
Financing Revenue	(97,072)	(102,971)	(596,711)		(596,711)	(493,740)	17%
Recoveries and Donations	745	214	(54,200)		(54,200)	(54,414)	
User Fees and Service Charges	(307,082)	(190,002)	(2,853,534)		(2,853,534)	(2,663,532)	7%
Total REVENUE	(403,409)	(292,759)	(3,504,445)		(3,504,445)	(3,211,686)	8%
Total PLANNING SERVICES	1,219	248,073	(950,156)		(950,156)	(1,198,229)	(26%)
BUILDING SERVICES							
EXPENDITURES							
Salaries and Benefits	645,035	914,070	5,171,897		5,171,897	4,257,827	18%
Administrative	11,020	29,471	156,362		156,362	126,891	19%
Financial	(1)						
Transfers to Own Funds			3,989,862		3,989,862	3,989,862	
Purchased Goods	256	379	16,301		16,301	15,922	2%
Purchased Services	707	469	56,966		56,966	56,497	1%
Reallocated Expenses	25,237	9,550	2,720,794		2,720,794	2,711,244	
Total EXPENDITURES	682,254	953,939	12,112,182		12,112,182	11,158,243	8%
REVENUE							
Financing Revenue			(9,264)		(9,264)	(9,264)	
User Fees and Service Charges	(4,273,833)	(1,445,495)	(12,102,915)		(12,102,915)	(10,657,420)	12%
Total REVENUE	(4,273,833)	(1,445,495)	(12,112,179)		(12,112,179)	(10,666,684)	12%
Total BUILDING SERVICES	(3,591,579)	(491,556)	3		3	491,559	(16,385,200%)
INFRASTRUCTURE MANAGEMENT							
EXPENDITURES							
Salaries and Benefits	405,665	548,322	2,480,624		2,480,624	1,932,302	22%
Administrative	3,140	6,036	38,018		38,018	31,982	16%
Financial			246,094		246,094	246,094	
Transfers to Own Funds			33,920		33,920	33,920	
Purchased Goods	1,951	3,123	67,702		67,702	64,579	5%
Purchased Services	262,987	240,063	2,115,944		2,115,944	1,875,881	11%
Reallocated Expenses	1,212		7,926		7,926	7,926	
Total EXPENDITURES	674,955	797,544	4,990,228		4,990,228	4,192,684	16%

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DEVELOPMENT SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
REVENUE							
Financing Revenue	(153,803)	(153,022)	(1,394,473)		(1,394,473)	(1,241,451)	11%
Recoveries and Donations	(1,582)	(5,237)	(14,767)		(14,767)	(9,530)	35%
User Fees and Service Charges	(12,097)	(27,560)	(370,452)		(370,452)	(342,892)	7%
Total REVENUE	(167,482)	(185,819)	(1,779,692)		(1,779,692)	(1,593,873)	10%
Total INFRASTRUCTURE MANAGEMENT	507,473	611,725	3,210,536		3,210,536	2,598,811	19%
DEVELOPMENT ENGINEERING							
EXPENDITURES							
Salaries and Benefits	358,703	472,890	2,100,806		2,100,806	1,627,916	23%
Administrative	3,273	4,076	34,462		34,462	30,386	12%
Purchased Goods			200		200	200	
Purchased Services	3,390	(33,157)	323,142		323,142	356,299	(10%)
Total EXPENDITURES	365,366	443,809	2,458,610		2,458,610	2,014,801	18%
REVENUE							
Financing Revenue	(26,922)	(47,441)	(311,874)		(311,874)	(264,433)	15%
Recoveries and Donations		342	(77,570)		(77,570)	(77,912)	
User Fees and Service Charges	(360,903)	(294,029)	(2,425,237)		(2,425,237)	(2,131,208)	12%
Reallocated Revenue	(25,069)	(9,550)	(232,010)		(232,010)	(222,460)	4%
Total REVENUE	(412,894)	(350,678)	(3,046,691)		(3,046,691)	(2,696,013)	12%
Total DEVELOPMENT ENGINEERING	(47,528)	93,131	(588,081)		(588,081)	(681,212)	(16%)
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	89,884	114,935	471,794		471,794	356,859	24%
Administrative	2,729	6,096	11,565		11,565	5,469	53%
Purchased Goods	1,853	2,644	37,950		37,950	35,306	7%
Purchased Services	6,418	1,847	247,969		247,969	246,122	1%
Total EXPENDITURES	100,884	125,522	769,278		769,278	643,756	16%
REVENUE							
Financing Revenue	(6,695)	(6,558)	(102,083)		(102,083)	(95,525)	6%
Recoveries and Donations	(988)	(2,096)				2,096	
User Fees and Service Charges		(257)				257	
Total REVENUE	(7,683)	(8,911)	(102,083)		(102,083)	(93,172)	9%
Total ADMINISTRATION	93,201	116,611	667,195		667,195	550,584	17%
Total DEVELOPMENT SERVICES	(3,037,214)	577,984	2,339,497		2,339,497	1,761,513	25%
Total DEVELOPMENT SERVICES	(3,037,214)	577,984	2,339,497		2,339,497	1,761,513	25%

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LIBRARY

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
LIBRARY							
LIBRARY							
EXPENDITURES							
Salaries and Benefits	838,441	893,462	4,158,747		4,158,747	3,265,285	21%
Administrative	6,907	11,043	53,629		53,629	42,586	21%
Financial	1,231	1,101	5,821		5,821	4,720	19%
Transfers to Own Funds			678,988		678,988	678,988	
Purchased Goods	92,856	92,308	372,983		372,983	280,675	25%
Purchased Services	68,052	116,258	534,031		534,031	417,773	22%
Reallocated Expenses			392,230		392,230	392,230	
Total EXPENDITURES	1,007,487	1,114,172	6,196,429		6,196,429	5,082,257	18%
REVENUE							
Financing Revenue			(21,696)		(21,696)	(21,696)	
Taxation	(2,532,759)	(2,749,072)	(5,901,548)		(5,901,548)	(3,152,476)	47%
Grants	(30,000)	(7,935)	(57,554)		(57,554)	(49,619)	14%
Recoveries and Donations	(7,772)	(2,639)	(14,596)		(14,596)	(11,957)	18%
User Fees and Service Charges	(19,755)	(19,490)	(201,037)		(201,037)	(181,547)	10%
Total REVENUE	(2,590,286)	(2,779,136)	(6,196,431)		(6,196,431)	(3,417,295)	45%
Total LIBRARY	(1,582,799)	(1,664,964)	(2)		(2)	1,664,962	83,248,200%
Total LIBRARY	(1,582,799)	(1,664,964)	(2)		(2)	1,664,962	83,248,200%
Total LIBRARY	(1,582,799)	(1,664,964)	(2)		(2)	1,664,962	83,248,200%

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HOSPITAL EXPANSION

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	1,537,032	1,562,476	2,499,256		2,499,256	936,780	63%
Total EXPENDITURES	1,537,032	1,562,476	2,499,256		2,499,256	936,780	63%
REVENUE							
Financing Revenue			(2,499,256)		(2,499,256)	(2,499,256)	
Total REVENUE			(2,499,256)		(2,499,256)	(2,499,256)	
Total HOSPITAL EXPANSION	1,537,032	1,562,476				(1,562,476)	
Total HOSPITAL EXPANSION	1,537,032	1,562,476				(1,562,476)	
Total HOSPITAL EXPANSION	1,537,032	1,562,476				(1,562,476)	

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BIA

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
BIA							
BIA							
EXPENDITURES							
Salaries and Benefits	34,163	41,120	173,391		173,391	132,271	24%
Administrative	(62)	22				(22)	
Financial		2,250	4,500		4,500	2,250	50%
Purchased Goods	227	58	13,500		13,500	13,442	
Purchased Services	13,146	10,854	209,096		209,096	198,242	5%
Reallocated Expenses	3,000	518	6,000		6,000	5,482	9%
Total EXPENDITURES	50,474	54,822	406,487		406,487	351,665	13%
REVENUE							
Financing Revenue			(29,740)		(29,740)	(29,740)	
Taxation	(117,873)	(123,148)	(258,086)		(258,086)	(134,938)	48%
Grants	(6,067)	(29,013)	(4,000)		(4,000)	25,013	725%
Recoveries and Donations	(41)	(975)	(26,500)		(26,500)	(25,525)	4%
User Fees and Service Charges	(250)	(820)	(18,500)		(18,500)	(17,680)	4%
Reallocated Revenue			(69,661)		(69,661)	(69,661)	
Total REVENUE	(124,231)	(153,956)	(406,487)		(406,487)	(252,531)	38%
Total BIA	(73,757)	(99,134)				99,134	
Total BIA	(73,757)	(99,134)				99,134	
Total BIA	(73,757)	(99,134)				99,134	