

**TOWN OF MILTON - SUMMARY
OPERATING FINANCIAL STATEMENT
September 2023**

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL	520,268	533,107	643,301	7,645	650,946	(117,839)	82%
EXECUTIVE SERVICES	987,496	1,047,900	1,558,658	(26,139)	1,532,519	(484,619)	68%
CORPORATE SERVICES	6,695,130	8,152,293	12,782,738	(1,103,624)	11,679,114	(3,526,821)	70%
GENERAL GOVERNMENT	(59,132,977)	(70,948,305)	(64,469,399)	825,173	(63,644,226)	(7,304,079)	111%
COMMUNITY SERVICES	31,165,344	34,011,909	47,145,210	(570,351)	46,574,859	(12,562,950)	73%
DEVELOPMENT SERVICES	2,334,812	2,022,634	2,339,493	1,160,346	3,499,839	(1,477,205)	58%
LIBRARY	(1,405,117)	(1,603,717)		(151,231)	(151,231)	(1,452,486)	
HOSPITAL EXPANSION	(538,530)	(422,546)				(422,546)	
BIA	(188,198)	(164,877)		(18,296)	(18,296)	(146,581)	
Total TOWN OF MILTON	(19,561,772)	(27,371,602)		123,523	123,523	(27,495,125)	

Note: Figures include rounding and may result in minor differences to the departmental financial statements.

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MAYOR AND COUNCIL

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL							
MAYOR AND COUNCIL							
EXPENDITURES							
Salaries and Benefits	470,899	479,260	564,329		564,329	85,069	85%
Administrative	49,474	47,179	60,745	(5,000)	55,745	8,566	85%
Financial			5,000		5,000	5,000	
Purchased Goods	896	595	770		770	175	77%
Purchased Services	7,663	6,074	30,426	(325)	30,101	24,027	20%
Total EXPENDITURES	528,932	533,108	661,270	(5,325)	655,945	122,837	81%
REVENUE							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(8,664)		(12,970)	12,970			
Total REVENUE	(8,664)		(17,970)	12,970	(5,000)	(5,000)	
Total MAYOR AND COUNCIL	520,268	533,108	643,300	7,645	650,945	117,837	82%
Total MAYOR AND COUNCIL	520,268	533,108	643,300	7,645	650,945	117,837	82%
Total MAYOR AND COUNCIL	520,268	533,108	643,300	7,645	650,945	117,837	82%

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EXECUTIVE SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
EXECUTIVE SERVICES							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	399,707	445,202	587,971		587,971	142,769	76%
Administrative	8,937	11,002	20,056	(2,000)	18,056	7,054	61%
Purchased Goods	8,172	7,216	5,507		5,507	(1,709)	131%
Purchased Services	7,677	8,612	49,528	(27,534)	21,994	13,382	39%
Total EXPENDITURES	424,493	472,032	663,062	(29,534)	633,528	161,496	75%
REVENUE							
Financing Revenue	(16,159)	(16,429)	(16,429)		(16,429)		100%
User Fees and Service Charges	(1,527)	(1,013)	(3,000)		(3,000)	(1,987)	34%
Total REVENUE	(17,686)	(17,442)	(19,429)		(19,429)	(1,987)	90%
Total OFFICE OF THE CAO	406,807	454,590	643,633	(29,534)	614,099	159,509	74%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT							
EXPENDITURES							
Salaries and Benefits	582,738	644,282	891,314		891,314	247,032	72%
Administrative	9,347	9,960	23,537	(2,000)	21,537	11,577	46%
Financial		266	1,858	(1,000)	858	592	31%
Transfers to Own Funds	4,403	9,288	24,750	(15,000)	9,750	462	95%
Purchased Goods	2,590	3,853	8,336		8,336	4,483	46%
Purchased Services	70,178	37,741	190,028	(71,806)	118,222	80,481	32%
Reallocated Expenses	497	261	2,454		2,454	2,193	11%
Total EXPENDITURES	669,753	705,651	1,142,277	(89,806)	1,052,471	346,820	67%
REVENUE							
Financing Revenue	(10,197)	(29,083)	(85,108)	46,000	(39,108)	(10,025)	74%
Grants	(38,442)	(34,008)	(45,344)		(45,344)	(11,336)	75%
Recoveries and Donations	(25,000)						
User Fees and Service Charges	(15,428)	(49,252)	(96,799)	47,200	(49,599)	(347)	99%
Total REVENUE	(89,067)	(112,343)	(227,251)	93,200	(134,051)	(21,708)	84%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT	580,686	593,308	915,026	3,394	918,420	325,112	65%
Total EXECUTIVE SERVICES	987,493	1,047,898	1,558,659	(26,140)	1,532,519	484,621	68%
Total EXECUTIVE SERVICES	987,493	1,047,898	1,558,659	(26,140)	1,532,519	484,621	68%

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CORPORATE SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
CORPORATE SERVICES							
FINANCE							
EXPENDITURES							
Salaries and Benefits	3,569,163	3,744,021	5,484,136	(302,085)	5,182,051	1,438,030	72%
Administrative	33,091	36,821	86,800	(30,900)	55,900	19,079	66%
Financial	4,892	4,021	5,406		5,406	1,385	74%
Purchased Goods	20,968	21,713	41,832	(2,000)	39,832	18,119	55%
Purchased Services	254,234	200,715	323,702	(64,031)	259,671	58,956	77%
Total EXPENDITURES	3,882,348	4,007,291	5,941,876	(399,016)	5,542,860	1,535,569	72%
REVENUE							
Financing Revenue	(2,573,800)	(2,437,936)	(2,726,344)	18,034	(2,708,310)	(270,374)	90%
Recoveries and Donations		306				(306)	
User Fees and Service Charges	(637,923)	(672,482)	(1,079,430)	36,475	(1,042,955)	(370,473)	64%
Reallocated Revenue	(160,008)	(218,942)	(333,466)		(333,466)	(114,524)	66%
Total REVENUE	(3,371,731)	(3,329,054)	(4,139,240)	54,509	(4,084,731)	(755,677)	81%
Total FINANCE	510,617	678,237	1,802,636	(344,507)	1,458,129	779,892	47%
INFORMATION TECHNOLOGY							
EXPENDITURES							
Salaries and Benefits	2,058,265	2,500,408	3,509,441	(295,721)	3,213,720	713,312	78%
Administrative	6,626	16,495	33,325	(1,232)	32,093	15,598	51%
Purchased Goods	1,455,400	1,782,253	2,456,460	(106,100)	2,350,360	568,107	76%
Purchased Services	966,315	963,889	1,490,022	(216,230)	1,273,792	309,903	76%
Total EXPENDITURES	4,486,606	5,263,045	7,489,248	(619,283)	6,869,965	1,606,920	77%
REVENUE							
Financing Revenue	(443,035)	(566,682)	(726,480)	85,445	(641,035)	(74,353)	88%
Grants				(37,408)	(37,408)	(37,408)	
Recoveries and Donations	58						
User Fees and Service Charges		(66)	(100)		(100)	(34)	66%
Reallocated Revenue	(54,903)	(94,178)	(126,740)		(126,740)	(32,562)	74%
Total REVENUE	(497,880)	(660,926)	(853,320)	48,037	(805,283)	(144,357)	82%
Total INFORMATION TECHNOLOGY	3,988,726	4,602,119	6,635,928	(571,246)	6,064,682	1,462,563	76%
HUMAN RESOURCES							
EXPENDITURES							
Salaries and Benefits	820,917	1,060,031	1,427,810	10,709	1,438,519	378,488	74%
Administrative	111,362	104,952	214,428	(34,500)	179,928	74,976	58%
Purchased Goods	29,825	2,171	5,857	(1,500)	4,357	2,186	50%
Purchased Services	121,974	99,757	173,428	(29,384)	144,044	44,287	69%
Total EXPENDITURES	1,084,078	1,266,911	1,821,523	(54,675)	1,766,848	499,937	72%
REVENUE							
Financing Revenue	(337,807)	(367,430)	(356,721)	(10,709)	(367,430)		100%
Reallocated Revenue	(111,945)	(124,440)	(171,194)		(171,194)	(46,754)	73%
Total REVENUE	(449,752)	(491,870)	(527,915)	(10,709)	(538,624)	(46,754)	91%
Total HUMAN RESOURCES	634,326	775,041	1,293,608	(65,384)	1,228,224	453,183	63%
LEGISLATIVE & LEGAL SERVICES							
EXPENDITURES							

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CORPORATE SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Salaries and Benefits	2,154,535	2,289,909	3,440,325	(175,938)	3,264,387	974,478	70%
Administrative	24,035	37,954	74,169	(3,309)	70,860	32,906	54%
Financial	29,286	25,098	35,000	5,000	40,000	14,902	63%
Transfers to Own Funds		225,000	225,000		225,000		100%
Purchased Goods	13,857	12,346	27,999	(200)	27,799	15,453	44%
Purchased Services	777,813	729,783	861,406	87,793	949,199	219,416	77%
Reallocated Expenses	78,936	146,625	111,467		111,467	(35,158)	132%
Total EXPENDITURES	3,078,462	3,466,715	4,775,366	(86,654)	4,688,712	1,221,997	74%
REVENUE							
Financing Revenue	(796,372)	(298,777)	(292,909)	(5,869)	(298,778)	(1)	100%
Recoveries and Donations	(87,498)	(3,816)	(21,500)		(21,500)	(17,684)	18%
User Fees and Service Charges	(1,137,654)	(1,636,577)	(2,392,051)	(3,000)	(2,395,051)	(758,474)	68%
Total REVENUE	(2,021,524)	(1,939,170)	(2,706,460)	(8,869)	(2,715,329)	(776,159)	71%
Total LEGISLATIVE & LEGAL SERVICES	1,056,938	1,527,545	2,068,906	(95,523)	1,973,383	445,838	77%
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	662,740	718,837	1,032,403	(15,089)	1,017,314	298,477	71%
Administrative	9,346	20,754	22,984	2,000	24,984	4,230	83%
Purchased Goods	1,586	2,262	8,300		8,300	6,038	27%
Purchased Services	36,212	29,499	119,977	(13,877)	106,100	76,601	28%
Total EXPENDITURES	709,884	771,352	1,183,664	(26,966)	1,156,698	385,346	67%
REVENUE							
Financing Revenue	(203,263)	(202,003)	(202,003)		(202,003)		100%
Grants	(2,100)						
Total REVENUE	(205,363)	(202,003)	(202,003)		(202,003)		100%
Total STRATEGIC COMMUNICATIONS	504,521	569,349	981,661	(26,966)	954,695	385,346	60%
Total CORPORATE SERVICES	6,695,128	8,152,291	12,782,739	(1,103,626)	11,679,113	3,526,822	70%
Total CORPORATE SERVICES	6,695,128	8,152,291	12,782,739	(1,103,626)	11,679,113	3,526,822	70%

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GENERAL GOVERNMENT

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits	25,251	171				(171)	
Administrative	43,813	77,859	120,000		120,000	42,141	65%
Financial	4,315,003	4,744,866	5,328,957	58,290	5,387,247	642,381	88%
Transfers to Own Funds	31,906,460	34,147,175	44,817,917	1,671,522	46,489,439	12,342,264	73%
Purchased Services	236,957	175,550	88,865	134,243	223,108	47,558	79%
Reallocated Expenses	8,381						
Total EXPENDITURES	36,535,865	39,145,621	50,355,739	1,864,055	52,219,794	13,074,173	75%
REVENUE							
External Revenue Transferred to Reserves a	(7,681,703)	(13,228,419)	(16,130,156)	(444,904)	(16,575,060)	(3,346,641)	80%
Financing Revenue	(6,503,390)	(7,021,054)	(6,139,400)	(1,978,911)	(8,118,311)	(1,097,257)	86%
Taxation	(77,155,703)	(85,057,584)	(85,427,006)	8,178	(85,418,828)	(361,244)	100%
Payments In Lieu	(1,020,098)	(1,041,432)	(1,028,464)	(12,967)	(1,041,431)	1	100%
Recoveries and Donations	(36,664)	106		(475)	(475)	(581)	(22%)
User Fees and Service Charges	(1,775,598)	(2,131,135)	(3,749,476)	1,390,197	(2,359,279)	(228,144)	90%
Reallocated Revenue	(1,495,686)	(1,614,408)	(2,350,636)		(2,350,636)	(736,228)	69%
Total REVENUE	(95,668,842)	(110,093,926)	(114,825,138)	(1,038,882)	(115,864,020)	(5,770,094)	95%
Total GENERAL GOVERNMENT	(59,132,977)	(70,948,305)	(64,469,399)	825,173	(63,644,226)	7,304,079	111%
Total GENERAL GOVERNMENT	(59,132,977)	(70,948,305)	(64,469,399)	825,173	(63,644,226)	7,304,079	111%
Total GENERAL GOVERNMENT	(59,132,977)	(70,948,305)	(64,469,399)	825,173	(63,644,226)	7,304,079	111%

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COMMUNITY SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
COMMUNITY SERVICES							
RECREATION AND CULTURE FACILITES							
EXPENDITURES							
Salaries and Benefits	3,569,758	4,397,282	6,291,765	(278,572)	6,013,193	1,615,911	73%
Administrative	12,350	15,604	40,021	(1,000)	39,021	23,417	40%
Financial	66,123	96,764	170,497	(62,669)	107,828	11,064	90%
Transfers to Own Funds	1,731,905	1,985,236	2,071,849		2,071,849	86,613	96%
Purchased Goods	263,621	460,081	856,987	(112,535)	744,452	284,371	62%
Purchased Services	3,018,477	3,091,150	6,245,587	(521,664)	5,723,923	2,632,773	54%
Reallocated Expenses	114,189	146,079	179,466		179,466	33,387	81%
Total EXPENDITURES	8,776,423	10,192,196	15,856,172	(976,440)	14,879,732	4,687,536	68%
REVENUE							
Financing Revenue	(264,716)	(284,904)	(395,117)	24,918	(370,199)	(85,295)	77%
Grants	(622,653)	(549,925)	(989,811)	(1,823)	(991,634)	(441,709)	55%
Recoveries and Donations	(52,478)	(60,450)	(75,947)	(22,766)	(98,713)	(38,263)	61%
User Fees and Service Charges	(3,577,250)	(4,481,609)	(7,720,261)	848,802	(6,871,459)	(2,389,850)	65%
Reallocated Revenue	(179,422)	(194,075)	(424,355)		(424,355)	(230,280)	46%
Total REVENUE	(4,696,519)	(5,570,963)	(9,605,491)	849,131	(8,756,360)	(3,185,397)	64%
total RECREATION AND CULTURE FACILITES	4,079,904	4,621,233	6,250,681	(127,309)	6,123,372	1,502,139	75%
ADMINISTRATION AND CIVIC FACILITIES							
EXPENDITURES							
Salaries and Benefits	2,205,850	2,612,900	3,850,360	(321,896)	3,528,464	915,564	74%
Administrative	31,306	22,438	50,838		50,838	28,400	44%
Financial	63,258	50,834	59,893		59,893	9,059	85%
Transfers to Own Funds	314,036	345,660	460,049	(71,201)	388,848	43,188	89%
Purchased Goods	46,384	44,173	89,685		89,685	45,512	49%
Purchased Services	1,038,018	1,010,514	1,647,204	(97,181)	1,550,023	539,509	65%
Reallocated Expenses	80,283	75,913	94,193		94,193	18,280	81%
Total EXPENDITURES	3,779,135	4,162,432	6,252,222	(490,278)	5,761,944	1,599,512	72%
REVENUE							
Financing Revenue	(1,083,160)	(998,462)	(1,647,141)	305,353	(1,341,788)	(343,326)	74%
Recoveries and Donations	(15,086)	(13,506)	(17,138)		(17,138)	(3,632)	79%
User Fees and Service Charges	(195,995)	(229,797)	(336,846)	(15,000)	(351,846)	(122,049)	65%
Total REVENUE	(1,294,241)	(1,241,765)	(2,001,125)	290,353	(1,710,772)	(469,007)	73%
total ADMINISTRATION AND CIVIC FACILITIES	2,484,894	2,920,667	4,251,097	(199,925)	4,051,172	1,130,505	72%
PROGRAMS							
EXPENDITURES							
Salaries and Benefits	2,585,646	3,572,879	5,268,377	(503,049)	4,765,328	1,192,449	75%
Administrative	21,250	19,164	62,158	(21,010)	41,148	21,984	47%
Financial	106,259	210,260	584,955	197,000	781,955	571,695	27%
Transfers to Own Funds			23,350	55,000	78,350	78,350	
Purchased Goods	113,817	155,477	260,172	(26,404)	233,768	78,291	67%
Purchased Services	166,830	289,985	858,082	(277,515)	580,567	290,582	50%
Reallocated Expenses	42,865	116,427	83,161	38,750	121,911	5,484	96%
Total EXPENDITURES	3,036,667	4,364,192	7,140,255	(537,228)	6,603,027	2,238,835	66%

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COMMUNITY SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
REVENUE							
Financing Revenue	(22,195)	(87,054)	(656,244)	(93,000)	(749,244)	(662,190)	12%
Grants	(43,200)	(52,531)	(68,421)	(3,491)	(71,912)	(19,381)	73%
Recoveries and Donations	(59,630)	(134,984)	(403,005)	111,661	(291,344)	(156,360)	46%
User Fees and Service Charges	(2,402,004)	(4,424,668)	(5,851,192)	260,078	(5,591,114)	(1,166,446)	79%
Reallocated Revenue	(4,071)	(1,850)	(6,500)	3,000	(3,500)	(1,650)	53%
Total REVENUE	(2,531,100)	(4,701,087)	(6,985,362)	278,248	(6,707,114)	(2,006,027)	70%
Total PROGRAMS	505,567	(336,895)	154,893	(258,980)	(104,087)	232,808	324%
OPERATIONS							
EXPENDITURES							
Salaries and Benefits	5,082,644	5,514,285	7,514,473	(38,480)	7,475,993	1,961,708	74%
Administrative	9,152	9,007	57,161	(1,765)	55,396	46,389	16%
Transfers to Own Funds	1,809,887	1,986,091	1,986,091		1,986,091		100%
Purchased Goods	1,212,150	1,435,054	1,878,929	35,744	1,914,673	479,619	75%
Purchased Services	4,765,035	4,954,647	7,964,707	143,500	8,108,207	3,153,560	61%
Fleet Expenses	979,289	1,102,617	1,326,890	145,000	1,471,890	369,273	75%
Reallocated Expenses	3,131,316	2,836,342	4,116,673		4,116,673	1,280,331	69%
Total EXPENDITURES	16,989,473	17,838,043	24,844,924	283,999	25,128,923	7,290,880	71%
REVENUE							
Financing Revenue	(133,200)	(225,826)	(279,764)	(49,548)	(329,312)	(103,486)	69%
Recoveries and Donations	(2,161,640)	(1,805,961)	(3,673,817)	496,836	(3,176,981)	(1,371,020)	57%
User Fees and Service Charges	(550,646)	(888,169)	(1,220,899)	(82,608)	(1,303,507)	(415,338)	68%
Reallocated Revenue	(3,520,031)	(3,345,154)	(4,563,839)	(61,153)	(4,624,992)	(1,279,838)	72%
Total REVENUE	(6,365,517)	(6,265,110)	(9,738,319)	303,527	(9,434,792)	(3,169,682)	66%
Total OPERATIONS	10,623,956	11,572,933	15,106,605	587,526	15,694,131	4,121,198	74%
TRANSIT							
EXPENDITURES							
Salaries and Benefits	253,368	328,059	446,095		446,095	118,036	74%
Administrative	10,040	9,867	18,531	(5,000)	13,531	3,664	73%
Financial			300		300	300	
Transfers to Own Funds	1,468,853	1,767,390	1,767,390		1,767,390		100%
Purchased Goods	3,934	4,087	13,778		13,778	9,691	30%
Purchased Services	3,065,482	3,885,960	5,822,654	695	5,823,349	1,937,389	67%
Fleet Expenses	940,972	1,094,990	2,149,883	(25,586)	2,124,297	1,029,307	52%
Reallocated Expenses	89,910	127,979	66,826	61,153	127,979		100%
Total EXPENDITURES	5,832,559	7,218,332	10,285,457	31,262	10,316,719	3,098,387	70%
REVENUE							
Financing Revenue	(977,940)	(978,132)	(978,132)		(978,132)		100%
Grants	(115,557)						
Recoveries and Donations	(45,878)	(614,900)	(784,496)	(105,933)	(890,429)	(275,529)	69%
User Fees and Service Charges	(586,660)	(843,397)	(1,160,188)	(43,336)	(1,203,524)	(360,127)	70%
Total REVENUE	(1,726,035)	(2,436,429)	(2,922,816)	(149,269)	(3,072,085)	(635,656)	79%
Total TRANSIT	4,106,524	4,781,903	7,362,641	(118,007)	7,244,634	2,462,731	66%
FIRE							
EXPENDITURES							

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COMMUNITY SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Salaries and Benefits	8,091,296	9,028,146	12,521,212	(441,890)	12,079,322	3,051,176	75%
Administrative	79,421	79,060	125,961	28,543	154,504	75,444	51%
Financial	3,403	4,349	3,000	2,500	5,500	1,151	79%
Transfers to Own Funds	1,048,572	1,106,306	1,106,306		1,106,306		100%
Purchased Goods	47,942	87,968	76,794	30,068	106,862	18,894	82%
Purchased Services	181,435	204,464	335,396	5,717	341,113	136,649	60%
Fleet Expenses	172,363	180,324	186,753	21,187	207,940	27,616	87%
Reallocated Expenses			453		453	453	
Total EXPENDITURES	9,624,432	10,690,617	14,355,875	(353,875)	14,002,000	3,311,383	76%
REVENUE							
Financing Revenue	(10,199)	(15,682)	(10,408)	(5,274)	(15,682)		100%
Grants	(4,900)	(18,068)	(2,500)	(82,772)	(85,272)	(67,204)	21%
Recoveries and Donations	(109,255)	(91,226)	(164,000)	(190)	(164,190)	(72,964)	56%
User Fees and Service Charges	(135,590)	(113,578)	(159,669)	(11,545)	(171,214)	(57,636)	66%
Total REVENUE	(259,944)	(238,554)	(336,577)	(99,781)	(436,358)	(197,804)	55%
Total FIRE	9,364,488	10,452,063	14,019,298	(453,656)	13,565,642	3,113,579	77%
Total COMMUNITY SERVICES	31,165,333	34,011,904	47,145,215	(570,351)	46,574,864	12,562,960	73%
Total COMMUNITY SERVICES	31,165,333	34,011,904	47,145,215	(570,351)	46,574,864	12,562,960	73%

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DEVELOPMENT SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
DEVELOPMENT SERVICES							
PLANNING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,433,497	1,625,766	2,446,846	(206,126)	2,240,720	614,954	73%
Administrative	13,867	21,485	50,509	(3,250)	47,259	25,774	45%
Purchased Services	83,912	48,899	56,934	25,726	82,660	33,761	59%
Total EXPENDITURES	1,531,276	1,696,150	2,554,289	(183,650)	2,370,639	674,489	72%
REVENUE							
Financing Revenue	(289,988)	(347,731)	(596,711)		(596,711)	(248,980)	58%
Recoveries and Donations	(24,503)	(22,485)	(54,200)	31,715	(22,485)		100%
User Fees and Service Charges	(1,424,351)	(1,537,006)	(2,853,534)	853,118	(2,000,416)	(463,410)	77%
Total REVENUE	(1,738,842)	(1,907,222)	(3,504,445)	884,833	(2,619,612)	(712,390)	73%
Total PLANNING SERVICES	(207,566)	(211,072)	(950,156)	701,183	(248,973)	(37,901)	85%
BUILDING SERVICES							
EXPENDITURES							
Salaries and Benefits	2,527,003	2,748,643	5,171,897	(1,427,100)	3,744,797	996,154	73%
Administrative	53,616	69,706	156,362	(25,146)	131,216	61,510	53%
Financial	(1)	(7)				7	
Transfers to Own Funds	8,903,808	590,890	3,989,862	(3,989,862)		(590,890)	
Purchased Goods	1,926	1,939	16,301	(9,000)	7,301	5,362	27%
Purchased Services	26,467	40,022	56,966	3,073	60,039	20,017	67%
Reallocated Expenses	1,527,953	1,729,665	2,720,794	(171,376)	2,549,418	819,753	68%
Total EXPENDITURES	13,040,772	5,180,858	12,112,182	(5,619,411)	6,492,771	1,311,913	80%
REVENUE							
Financing Revenue	(26,875)	(9,264)	(9,264)	(983,969)	(993,233)	(983,969)	1%
Recoveries and Donations		(3,562)		(3,562)	(3,562)		100%
User Fees and Service Charges	(13,013,899)	(5,168,029)	(12,102,915)	6,606,943	(5,495,972)	(327,943)	94%
Total REVENUE	(13,040,774)	(5,180,855)	(12,112,179)	5,619,412	(6,492,767)	(1,311,912)	80%
Total BUILDING SERVICES	(2)	3	3	1	4	1	75%
INFRASTRUCTURE MANAGEMENT							
EXPENDITURES							
Salaries and Benefits	1,492,587	1,538,745	2,480,624	(312,189)	2,168,435	629,690	71%
Administrative	19,171	16,310	38,018	(240)	37,778	21,468	43%
Financial	227,951	228,454	246,094		246,094	17,640	93%
Transfers to Own Funds	29,257	33,920	33,920		33,920		100%
Purchased Goods	49,409	27,522	67,702	1,371	69,073	41,551	40%
Purchased Services	1,079,674	1,237,096	2,115,944	(20,006)	2,095,938	858,842	59%
Reallocated Expenses	1,212		7,926		7,926	7,926	
Total EXPENDITURES	2,899,261	3,082,047	4,990,228	(331,064)	4,659,164	1,577,117	66%
REVENUE							
Financing Revenue	(767,152)	(936,957)	(1,394,473)	228,848	(1,165,625)	(228,668)	80%
Recoveries and Donations	(7,644)	(21,361)	(14,767)	(6,742)	(21,509)	(148)	99%
User Fees and Service Charges	(137,351)	(225,798)	(370,452)	(97,630)	(468,082)	(242,284)	48%
Total REVENUE	(912,147)	(1,184,116)	(1,779,692)	124,476	(1,655,216)	(471,100)	72%
Total INFRASTRUCTURE MANAGEMENT	1,987,114	1,897,931	3,210,536	(206,588)	3,003,948	1,106,017	63%

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DEVELOPMENT SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
DEVELOPMENT ENGINEERING							
EXPENDITURES							
Salaries and Benefits	1,375,568	1,470,781	2,100,806		2,100,806	630,025	70%
Administrative	21,405	15,577	34,462		34,462	18,885	45%
Transfers to Own Funds		85,430		85,430	85,430		100%
Purchased Goods			200		200	200	
Purchased Services	102,773	62,137	323,142	(31,304)	291,838	229,701	21%
Total EXPENDITURES	1,499,746	1,633,925	2,458,610	54,126	2,512,736	878,811	65%
REVENUE							
Financing Revenue	(77,228)	(337,347)	(311,874)	(28,082)	(339,956)	(2,609)	99%
Recoveries and Donations	(14,842)	(40,139)	(77,570)		(77,570)	(37,431)	52%
User Fees and Service Charges	(1,158,640)	(1,290,694)	(2,425,237)	488,152	(1,937,085)	(646,391)	67%
Reallocated Revenue	(41,925)	(52,562)	(232,010)	171,376	(60,634)	(8,072)	87%
Total REVENUE	(1,292,635)	(1,720,742)	(3,046,691)	631,446	(2,415,245)	(694,503)	71%
Total DEVELOPMENT ENGINEERING	207,111	(86,817)	(588,081)	685,572	97,491	184,308	(89%)
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	280,349	336,632	471,794		471,794	135,162	71%
Administrative	13,043	9,284	11,565		11,565	2,281	80%
Purchased Goods	8,141	13,395	37,950	(18,062)	19,888	6,493	67%
Purchased Services	129,237	190,787	247,969	36,438	284,407	93,620	67%
Total EXPENDITURES	430,770	550,098	769,278	18,376	787,654	237,556	70%
REVENUE							
Financing Revenue	(81,311)	(89,304)	(102,083)		(102,083)	(12,779)	87%
Recoveries and Donations	(1,302)	(37,942)		(37,942)	(37,942)		100%
User Fees and Service Charges		(257)		(257)	(257)		100%
Total REVENUE	(82,613)	(127,503)	(102,083)	(38,199)	(140,282)	(12,779)	91%
Total ADMINISTRATION	348,157	422,595	667,195	(19,823)	647,372	224,777	65%
Total DEVELOPMENT SERVICES	2,334,814	2,022,640	2,339,497	1,160,345	3,499,842	1,477,202	58%
Total DEVELOPMENT SERVICES	2,334,814	2,022,640	2,339,497	1,160,345	3,499,842	1,477,202	58%

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LIBRARY

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
LIBRARY							
LIBRARY							
EXPENDITURES							
Salaries and Benefits	2,590,239	2,866,693	4,158,747	(247,394)	3,911,353	1,044,660	73%
Administrative	37,857	40,593	53,629	2,000	55,629	15,036	73%
Financial	4,497	5,080	5,821		5,821	741	87%
Transfers to Own Funds	634,686	678,988	678,988		678,988		100%
Purchased Goods	278,339	365,390	372,983	65,214	438,197	72,807	83%
Purchased Services	344,985	295,050	534,031	(37,287)	496,744	201,694	59%
Reallocated Expenses	181,844	195,015	392,230		392,230	197,215	50%
Total EXPENDITURES	4,072,447	4,446,809	6,196,429	(217,467)	5,978,962	1,532,153	74%
REVENUE							
Financing Revenue	(18,919)	(21,696)	(21,696)		(21,696)		100%
Taxation	(5,308,486)	(5,901,548)	(5,901,548)		(5,901,548)		100%
Grants	(58,463)	(39,951)	(57,554)	(35,213)	(92,767)	(52,816)	43%
Recoveries and Donations	(13,855)	(14,685)	(14,596)	(3,622)	(18,218)	(3,533)	81%
User Fees and Service Charges	(77,843)	(72,646)	(201,037)	105,071	(95,966)	(23,320)	76%
Total REVENUE	(5,477,566)	(6,050,526)	(6,196,431)	66,236	(6,130,195)	(79,669)	99%
Total LIBRARY	(1,405,119)	(1,603,717)	(2)	(151,231)	(151,233)	1,452,484	
Total LIBRARY	(1,405,119)	(1,603,717)	(2)	(151,231)	(151,233)	1,452,484	
Total LIBRARY	(1,405,119)	(1,603,717)	(2)	(151,231)	(151,233)	1,452,484	

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HOSPITAL EXPANSION

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	1,963,037	2,076,710	2,499,256		2,499,256	422,546	83%
Total EXPENDITURES	1,963,037	2,076,710	2,499,256		2,499,256	422,546	83%
REVENUE							
Financing Revenue	(2,501,566)	(2,499,256)	(2,499,256)		(2,499,256)		100%
Total REVENUE	(2,501,566)	(2,499,256)	(2,499,256)		(2,499,256)		100%
Total HOSPITAL EXPANSION	(538,529)	(422,546)				422,546	
Total HOSPITAL EXPANSION	(538,529)	(422,546)				422,546	
Total HOSPITAL EXPANSION	(538,529)	(422,546)				422,546	

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BIA

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
BIA							
BIA							
EXPENDITURES							
Salaries and Benefits	110,165	152,337	173,391	26,300	199,691	47,354	76%
Administrative		22				(22)	
Financial	2,128	3,250	4,500	1,000	5,500	2,250	59%
Purchased Goods	20,976	12,221	13,500	7,530	21,030	8,809	58%
Purchased Services	113,515	127,416	209,096	29,111	238,207	110,791	53%
Reallocated Expenses	3,849	4,373	6,000	(1,200)	4,800	427	91%
Total EXPENDITURES	250,633	299,619	406,487	62,741	469,228	169,609	64%
REVENUE							
Financing Revenue	(36,604)	(29,740)	(29,740)		(29,740)		100%
Taxation	(244,707)	(258,162)	(258,086)		(258,086)	76	100%
Grants	(54,374)	(14,043)	(4,000)	(18,787)	(22,787)	(8,744)	62%
Recoveries and Donations	(54,443)	(39,741)	(26,500)	(23,500)	(50,000)	(10,259)	79%
User Fees and Service Charges	(15,556)	(14,398)	(18,500)		(18,500)	(4,102)	78%
Reallocated Revenue	(33,150)	(108,411)	(69,661)	(38,750)	(108,411)		100%
Total REVENUE	(438,834)	(464,495)	(406,487)	(81,037)	(487,524)	(23,029)	95%
Total BIA	(188,201)	(164,876)		(18,296)	(18,296)	146,580	
Total BIA	(188,201)	(164,876)		(18,296)	(18,296)	146,580	
Total BIA	(188,201)	(164,876)		(18,296)	(18,296)	146,580	