

**TOWN OF MILTON - SUMMARY
OPERATING FINANCIAL STATEMENT
December 2023**

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	YTD ACTUAL	VARIANCE F/(U)	PERCENT of BUDGET
MAYOR AND COUNCIL	588,543	643,301	629,779	13,522	98%
EXECUTIVE SERVICES	1,499,531	1,558,658	1,499,256	59,402	96%
CORPORATE SERVICES	10,366,509	12,782,738	11,797,075	985,663	92%
GENERAL GOVERNMENT	(58,135,164)	(64,469,399)	(63,569,981)	(899,418)	99%
COMMUNITY SERVICES	41,832,633	47,145,210	46,041,976	1,103,234	98%
DEVELOPMENT SERVICES	3,847,948	2,339,493	3,829,084	(1,489,591)	164%
LIBRARY		0	5,384	(5,384)	
HOSPITAL EXPANSION					
BIA		0	(85,796)	85,796	
Total TOWN OF MILTON		0	146,777	(146,777)	

Note: Figures include rounding and may result in minor variances to the departmental financial statements.

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

MAYOR AND COUNCIL

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
MAYOR AND COUNCIL					
MAYOR AND COUNCIL					
EXPENDITURES					
Salaries and Benefits	535,127	564,329	573,977	(9,648)	102%
Administrative	53,189	60,745	48,173	12,572	79%
Financial		5,000	5,000		100%
Purchased Goods	1,196	770	930	(160)	121%
Purchased Services	8,938	30,426	6,701	23,725	22%
Total EXPENDITURES	598,450	661,270	634,781	26,489	96%
REVENUE					
Financing Revenue		(5,000)	(5,000)		100%
Recoveries and Donations	(9,907)	(12,970)		(12,970)	
Total REVENUE	(9,907)	(17,970)	(5,000)	(12,970)	28%
Total MAYOR AND COUNCIL	588,543	643,300	629,781	13,519	98%
Total MAYOR AND COUNCIL	588,543	643,300	629,781	13,519	98%
Total MAYOR AND COUNCIL	588,543	643,300	629,781	13,519	98%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

EXECUTIVE SERVICES

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
EXECUTIVE SERVICES					
OFFICE OF THE CAO					
EXPENDITURES					
Salaries and Benefits	576,916	587,971	618,060	(30,089)	105%
Administrative	12,546	20,056	15,576	4,480	78%
Purchased Goods	6,280	5,507	3,520	1,987	64%
Purchased Services	9,985	49,528	14,525	35,003	29%
Total EXPENDITURES	605,727	663,062	651,681	11,381	98%
REVENUE					
Financing Revenue	(16,159)	(16,429)	(16,429)		100%
User Fees and Service Charges	(1,731)	(3,000)	(344)	(2,656)	11%
Total REVENUE	(17,890)	(19,429)	(16,773)	(2,656)	86%
Total OFFICE OF THE CAO	587,837	643,633	634,908	8,725	99%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT					
EXPENDITURES					
Salaries and Benefits	844,932	891,314	841,055	50,259	94%
Administrative	10,138	23,537	15,399	8,138	65%
Financial	6,692	1,858	2,851	(993)	153%
Transfers to Own Funds	7,013	24,750	13,387	11,363	54%
Purchased Goods	4,223	8,336	4,616	3,720	55%
Purchased Services	170,972	190,028	117,104	72,924	62%
Reallocated Expenses	2,324	2,454	913	1,541	37%
Total EXPENDITURES	1,046,294	1,142,277	995,325	146,952	87%
REVENUE					
Financing Revenue	(10,197)	(85,108)	(29,083)	(56,025)	34%
Grants	(73,356)	(45,344)	(45,344)		100%
Recoveries and Donations	(25,000)				
User Fees and Service Charges	(26,048)	(96,799)	(56,549)	(40,250)	58%
Total REVENUE	(134,601)	(227,251)	(130,976)	(96,275)	58%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT	911,693	915,026	864,349	50,677	94%
Total EXECUTIVE SERVICES	1,499,530	1,558,659	1,499,257	59,402	96%
Total EXECUTIVE SERVICES	1,499,530	1,558,659	1,499,257	59,402	96%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

CORPORATE SERVICES

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
CORPORATE SERVICES					
FINANCE					
EXPENDITURES					
Salaries and Benefits	4,958,944	5,484,136	5,144,099	340,037	94%
Administrative	35,529	86,800	38,876	47,924	45%
Financial	6,896	5,406	4,637	769	86%
Purchased Goods	22,932	41,832	19,585	22,247	47%
Purchased Services	306,970	323,702	213,893	109,809	66%
Total EXPENDITURES	5,331,271	5,941,876	5,421,090	520,786	91%
REVENUE					
Financing Revenue	(2,800,707)	(2,726,344)	(2,707,840)	(18,504)	99%
Recoveries and Donations	(3,583)		1	(1)	
User Fees and Service Charges	(933,948)	(1,079,430)	(1,015,933)	(63,497)	94%
Reallocated Revenue	(186,676)	(333,466)	(271,151)	(62,315)	81%
Total REVENUE	(3,924,914)	(4,139,240)	(3,994,923)	(144,317)	97%
Total FINANCE	1,406,357	1,802,636	1,426,167	376,469	79%
INFORMATION TECHNOLOGY					
EXPENDITURES					
Salaries and Benefits	2,919,195	3,509,441	3,441,782	67,659	98%
Administrative	14,508	33,325	27,702	5,623	83%
Purchased Goods	1,528,248	2,456,460	2,284,589	171,871	93%
Purchased Services	1,224,760	1,490,022	1,261,563	228,459	85%
Total EXPENDITURES	5,686,711	7,489,248	7,015,636	473,612	94%
REVENUE					
Financing Revenue	(551,333)	(726,480)	(661,614)	(64,866)	91%
Recoveries and Donations	58				
User Fees and Service Charges		(100)	(66)	(34)	66%
Reallocated Revenue	(84,857)	(126,740)	(125,457)	(1,283)	99%
Total REVENUE	(636,132)	(853,320)	(787,137)	(66,183)	92%
Total INFORMATION TECHNOLOGY	5,050,579	6,635,928	6,228,499	407,429	94%
HUMAN RESOURCES					
EXPENDITURES					
Salaries and Benefits	1,378,616	1,427,810	1,465,945	(38,135)	103%
Administrative	141,452	214,428	159,311	55,117	74%
Purchased Goods	30,959	5,857	3,182	2,675	54%
Purchased Services	141,199	173,428	169,942	3,486	98%
Total EXPENDITURES	1,692,226	1,821,523	1,798,380	23,143	99%
REVENUE					
Financing Revenue	(337,807)	(356,721)	(367,430)	10,709	103%
Reallocated Revenue	(148,724)	(171,194)	(167,036)	(4,158)	98%
Total REVENUE	(486,531)	(527,915)	(534,466)	6,551	101%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

CORPORATE SERVICES

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
Total HUMAN RESOURCES	1,205,695	1,293,608	1,263,914	29,694	98%
LEGISLATIVE & LEGAL SERVICES					
EXPENDITURES					
Salaries and Benefits	3,080,750	3,440,325	3,080,492	359,833	90%
Administrative	36,629	74,169	49,113	25,056	66%
Financial	48,410	35,000	51,185	(16,185)	146%
Transfers to Own Funds		225,000	225,000		100%
Purchased Goods	20,354	27,999	17,130	10,869	61%
Purchased Services	1,357,096	861,406	998,996	(137,590)	116%
Reallocated Expenses	124,483	111,467	195,499	(84,032)	175%
Total EXPENDITURES	4,667,722	4,775,366	4,617,415	157,951	97%
REVENUE					
Financing Revenue	(796,372)	(292,909)	(298,777)	5,868	102%
Recoveries and Donations	(99,112)	(21,500)	(27,586)	6,086	128%
User Fees and Service Charges	(1,815,168)	(2,392,051)	(2,316,410)	(75,641)	97%
Total REVENUE	(2,710,652)	(2,706,460)	(2,642,773)	(63,687)	98%
Total LEGISLATIVE & LEGAL SERVICES	1,957,070	2,068,906	1,974,642	94,264	95%
STRATEGIC COMMUNICATIONS					
EXPENDITURES					
Salaries and Benefits	880,444	1,032,403	1,032,562	(159)	100%
Administrative	10,529	22,984	23,553	(569)	102%
Purchased Goods	2,455	8,300	4,203	4,097	51%
Purchased Services	58,743	119,977	45,538	74,439	38%
Total EXPENDITURES	952,171	1,183,664	1,105,856	77,808	93%
REVENUE					
Financing Revenue	(203,263)	(202,003)	(202,003)		100%
Grants	(2,100)				
Total REVENUE	(205,363)	(202,003)	(202,003)		100%
Total STRATEGIC COMMUNICATIONS	746,808	981,661	903,853	77,808	92%
Total CORPORATE SERVICES	10,366,509	12,782,739	11,797,075	985,664	92%
Total CORPORATE SERVICES	10,366,509	12,782,739	11,797,075	985,664	92%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

GENERAL GOVERNMENT

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
GENERAL GOVERNMENT					
GENERAL GOVERNMENT					
EXPENDITURES					
Salaries and Benefits	26,071		171	(171)	
Administrative	62,458	120,000	997,666	(877,666)	831%
Financial	4,665,564	5,328,957	5,745,821	(416,864)	108%
Transfers to Own Funds	44,670,006	44,817,917	49,326,254	(4,508,337)	110%
Purchased Services	588,871	88,865	352,135	(263,270)	396%
Reallocated Expenses	8,381				
Total EXPENDITURES	50,021,351	50,355,739	56,422,047	(6,066,308)	112%
REVENUE					
External Revenue Transferred to Reserves a	(11,624,110)	(16,130,156)	(17,309,810)	1,179,654	107%
Financing Revenue	(13,382,916)	(6,139,400)	(10,281,978)	4,142,578	167%
Taxation	(77,735,549)	(85,427,006)	(85,724,731)	297,725	100%
Payments In Lieu	(1,020,098)	(1,028,464)	(1,041,432)	12,968	101%
Recoveries and Donations	(38,627)		106	(106)	
User Fees and Service Charges	(2,219,883)	(3,749,476)	(3,393,129)	(356,347)	90%
Reallocated Revenue	(2,135,328)	(2,350,636)	(2,241,054)	(109,582)	95%
Total REVENUE	(108,156,511)	(114,825,138)	(119,992,028)	5,166,890	104%
Total GENERAL GOVERNMENT	(58,135,160)	(64,469,399)	(63,569,981)	(899,418)	99%
Total GENERAL GOVERNMENT	(58,135,160)	(64,469,399)	(63,569,981)	(899,418)	99%
Total GENERAL GOVERNMENT	(58,135,160)	(64,469,399)	(63,569,981)	(899,418)	99%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

COMMUNITY SERVICES

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
COMMUNITY SERVICES					
RECREATION AND CULTURE FACILITIES					
EXPENDITURES					
Salaries and Benefits	5,298,897	6,291,765	6,092,292	199,473	97%
Administrative	18,747	40,021	22,807	17,214	57%
Financial	82,473	170,497	114,852	55,645	67%
Transfers to Own Funds	1,801,098	2,071,849	2,074,259	(2,410)	100%
Purchased Goods	519,569	856,987	695,734	161,253	81%
Purchased Services	5,139,793	6,245,587	5,175,906	1,069,681	83%
Reallocated Expenses	157,138	179,466	151,519	27,947	84%
Total EXPENDITURES	13,017,715	15,856,172	14,327,369	1,528,803	90%
REVENUE					
Financing Revenue	(321,012)	(395,117)	(375,796)	(19,321)	95%
Grants	(1,048,557)	(989,811)	(1,012,842)	23,031	102%
Recoveries and Donations	(91,141)	(75,947)	(128,481)	52,534	169%
User Fees and Service Charges	(5,956,414)	(7,720,261)	(6,501,270)	(1,218,991)	84%
Reallocated Revenue	(339,293)	(424,355)	(402,240)	(22,115)	95%
Total REVENUE	(7,756,417)	(9,605,491)	(8,420,629)	(1,184,862)	88%
Total RECREATION AND CULTURE FACILITIES	5,261,298	6,250,681	5,906,740	343,941	94%
ADMINISTRATION AND CIVIC FACILITIES					
EXPENDITURES					
Salaries and Benefits	3,185,267	3,850,360	3,507,943	342,417	91%
Administrative	33,852	50,838	36,655	14,183	72%
Financial	64,898	59,893	50,544	9,349	84%
Transfers to Own Funds	395,529	460,049	395,739	64,310	86%
Purchased Goods	84,468	89,685	77,796	11,889	87%
Purchased Services	1,447,718	1,647,204	1,453,228	193,976	88%
Reallocated Expenses	107,205	94,193	93,937	256	100%
Total EXPENDITURES	5,318,937	6,252,222	5,615,842	636,380	90%
REVENUE					
Financing Revenue	(1,356,296)	(1,647,141)	(1,218,877)	(428,264)	74%
Recoveries and Donations	(28,972)	(17,138)	(15,817)	(1,321)	92%
User Fees and Service Charges	(255,485)	(336,846)	(304,422)	(32,424)	90%
Total REVENUE	(1,640,753)	(2,001,125)	(1,539,116)	(462,009)	77%
Total ADMINISTRATION AND CIVIC FACILITIES	3,678,184	4,251,097	4,076,726	174,371	96%
PROGRAMS					
EXPENDITURES					
Salaries and Benefits	3,535,451	5,268,377	4,720,790	547,587	90%
Administrative	38,278	62,158	29,805	32,353	48%
Financial	419,103	584,955	651,752	(66,797)	111%
Transfers to Own Funds	6,000	23,350	51,968	(28,618)	223%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

COMMUNITY SERVICES

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
Purchased Goods	172,604	260,172	218,309	41,863	84%
Purchased Services	235,977	858,082	400,651	457,431	47%
Reallocated Expenses	43,237	83,161	116,873	(33,712)	141%
Total EXPENDITURES	4,450,650	7,140,255	6,190,148	950,107	87%
REVENUE					
Financing Revenue	(289,031)	(656,244)	(630,423)	(25,821)	96%
Grants	(105,224)	(68,421)	(65,398)	(3,023)	96%
Recoveries and Donations	(109,989)	(403,005)	(157,458)	(245,547)	39%
User Fees and Service Charges	(3,389,386)	(5,851,192)	(5,693,901)	(157,291)	97%
Reallocated Revenue	(6,538)	(6,500)	(1,850)	(4,650)	28%
Total REVENUE	(3,900,168)	(6,985,362)	(6,549,030)	(436,332)	94%
Total PROGRAMS	550,482	154,893	(358,882)	513,775	(232%)
OPERATIONS					
EXPENDITURES					
Salaries and Benefits	6,921,959	7,514,473	7,314,239	200,234	97%
Administrative	32,144	57,161	23,577	33,584	41%
Transfers to Own Funds	1,809,887	1,986,091	1,986,091		100%
Purchased Goods	1,822,822	1,878,929	1,753,341	125,588	93%
Purchased Services	7,016,566	7,964,707	7,684,139	280,568	96%
Fleet Expenses	1,456,761	1,326,890	1,728,206	(401,316)	130%
Reallocated Expenses	3,918,181	4,116,673	3,617,099	499,574	88%
Total EXPENDITURES	22,978,320	24,844,924	24,106,692	738,232	97%
REVENUE					
Financing Revenue	(133,200)	(279,764)	(228,895)	(50,869)	82%
Recoveries and Donations	(3,160,451)	(3,673,817)	(2,552,381)	(1,121,436)	69%
User Fees and Service Charges	(1,065,761)	(1,220,899)	(1,500,384)	279,485	123%
Reallocated Revenue	(4,425,056)	(4,563,839)	(4,184,096)	(379,743)	92%
Total REVENUE	(8,784,468)	(9,738,319)	(8,465,756)	(1,272,563)	87%
Total OPERATIONS	14,193,852	15,106,605	15,640,936	(534,331)	104%
TRANSIT					
EXPENDITURES					
Salaries and Benefits	368,480	446,095	452,290	(6,195)	101%
Administrative	10,103	18,531	9,974	8,557	54%
Financial		300		300	
Transfers to Own Funds	1,468,853	1,767,390	1,767,390		100%
Purchased Goods	7,085	13,778	35,105	(21,327)	255%
Purchased Services	4,863,530	5,822,654	5,748,208	74,446	99%
Fleet Expenses	1,504,912	2,149,883	1,775,820	374,063	83%
Reallocated Expenses	110,458	66,826	127,653	(60,827)	191%
Total EXPENDITURES	8,333,421	10,285,457	9,916,440	369,017	96%
REVENUE					

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

COMMUNITY SERVICES

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Financing Revenue	(977,940)	(978,132)	(978,132)		100%
Grants	(501,272)				
Recoveries and Donations	(297,000)	(784,496)	(1,007,230)	222,734	128%
User Fees and Service Charges	(818,101)	(1,160,188)	(1,220,626)	60,438	105%
Total REVENUE	(2,594,313)	(2,922,816)	(3,205,988)	283,172	110%
Total TRANSIT	5,739,108	7,362,641	6,710,452	652,189	91%
FIRE					
EXPENDITURES					
Salaries and Benefits	11,005,435	12,521,212	12,629,536	(108,324)	101%
Administrative	112,182	125,961	147,171	(21,210)	117%
Financial	1,786	3,000	1,735	1,265	58%
Transfers to Own Funds	1,048,572	1,106,306	1,106,306		100%
Purchased Goods	80,245	76,794	116,449	(39,655)	152%
Purchased Services	294,177	335,396	347,567	(12,171)	104%
Fleet Expenses	235,287	186,753	244,744	(57,991)	131%
Reallocated Expenses		453		453	
Total EXPENDITURES	12,777,684	14,355,875	14,593,508	(237,633)	102%
REVENUE					
Financing Revenue	(10,199)	(10,408)	(82,886)	72,478	796%
Grants	(4,900)	(2,500)	(16,270)	13,770	651%
Recoveries and Donations	(191,181)	(164,000)	(180,494)	16,494	110%
User Fees and Service Charges	(161,705)	(159,669)	(247,853)	88,184	155%
Total REVENUE	(367,985)	(336,577)	(527,503)	190,926	157%
Total FIRE	12,409,699	14,019,298	14,066,005	(46,707)	100%
Total COMMUNITY SERVICES	41,832,623	47,145,215	46,041,977	1,103,238	98%
Total COMMUNITY SERVICES	41,832,623	47,145,215	46,041,977	1,103,238	98%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

DEVELOPMENT SERVICES

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
DEVELOPMENT SERVICES					
PLANNING SERVICES					
EXPENDITURES					
Salaries and Benefits	2,031,607	2,446,846	2,257,331	189,515	92%
Administrative	23,612	50,509	29,039	21,470	57%
Purchased Services	93,545	56,934	59,686	(2,752)	105%
Total EXPENDITURES	2,148,764	2,554,289	2,346,056	208,233	92%
REVENUE					
Financing Revenue	(346,594)	(596,711)	(442,726)	(153,985)	74%
Recoveries and Donations	(41,936)	(54,200)	(29,227)	(24,973)	54%
User Fees and Service Charges	(1,594,596)	(2,853,534)	(1,765,035)	(1,088,499)	62%
Total REVENUE	(1,983,126)	(3,504,445)	(2,236,988)	(1,267,457)	64%
Total PLANNING SERVICES	165,638	(950,156)	109,068	(1,059,224)	(11%)
BUILDING SERVICES					
EXPENDITURES					
Salaries and Benefits	3,598,846	5,171,897	3,792,888	1,379,009	73%
Administrative	78,711	156,362	98,497	57,865	63%
Financial	(1)		(2)	2	
Transfers to Own Funds	8,501,475	3,989,862		3,989,862	
Purchased Goods	3,240	16,301	4,849	11,452	30%
Purchased Services	26,995	56,966	43,888	13,078	77%
Reallocated Expenses	2,162,903	2,720,794	2,511,772	209,022	92%
Total EXPENDITURES	14,372,169	12,112,182	6,451,892	5,660,290	53%
REVENUE					
Financing Revenue	(26,875)	(9,264)	(1,634,587)	1,625,323	17,645%
Recoveries and Donations			(3,562)	3,562	
User Fees and Service Charges	(14,345,292)	(12,102,915)	(4,813,740)	(7,289,175)	40%
Total REVENUE	(14,372,167)	(12,112,179)	(6,451,889)	(5,660,290)	53%
Total BUILDING SERVICES	2	3	3		100%
INFRASTRUCTURE MANAGEMENT					
EXPENDITURES					
Salaries and Benefits	2,153,931	2,480,624	2,224,552	256,072	90%
Administrative	26,681	38,018	26,045	11,973	69%
Financial	247,297	246,094	246,332	(238)	100%
Transfers to Own Funds	29,524	33,920	33,920		100%
Purchased Goods	86,792	67,702	69,823	(2,121)	103%
Purchased Services	1,778,461	2,115,944	2,275,420	(159,476)	108%
Reallocated Expenses	2,760	7,926	179	7,747	2%
Total EXPENDITURES	4,325,446	4,990,228	4,876,271	113,957	98%
REVENUE					
Financing Revenue	(1,044,748)	(1,394,473)	(1,152,618)	(241,855)	83%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

DEVELOPMENT SERVICES

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
Recoveries and Donations	(16,044)	(14,767)	(36,832)	22,065	249%
User Fees and Service Charges	(468,845)	(370,452)	(507,916)	137,464	137%
Total REVENUE	(1,529,637)	(1,779,692)	(1,697,366)	(82,326)	95%
Total INFRASTRUCTURE MANAGEMENT	2,795,809	3,210,536	3,178,905	31,631	99%
DEVELOPMENT ENGINEERING EXPENDITURES					
Salaries and Benefits	1,917,253	2,100,806	2,044,251	56,555	97%
Administrative	32,344	34,462	27,485	6,977	80%
Financial	502				
Transfers to Own Funds			85,430	(85,430)	
Purchased Goods		200		200	
Purchased Services	323,997	323,142	81,726	241,416	25%
Total EXPENDITURES	2,274,096	2,458,610	2,238,892	219,718	91%
REVENUE					
Financing Revenue	(110,366)	(311,874)	(366,249)	54,375	117%
Recoveries and Donations	(53,172)	(77,570)	(95,472)	17,902	123%
User Fees and Service Charges	(1,705,132)	(2,425,237)	(1,616,156)	(809,081)	67%
Reallocated Revenue	(58,715)	(232,010)	(200,709)	(31,301)	87%
Total REVENUE	(1,927,385)	(3,046,691)	(2,278,586)	(768,105)	75%
Total DEVELOPMENT ENGINEERING	346,711	(588,081)	(39,694)	(548,387)	7%
ADMINISTRATION EXPENDITURES					
Salaries and Benefits	401,120	471,794	455,365	16,429	97%
Administrative	12,906	11,565	8,900	2,665	77%
Purchased Goods	15,404	37,950	12,653	25,297	33%
Purchased Services	237,925	247,969	296,586	(48,617)	120%
Total EXPENDITURES	667,355	769,278	773,504	(4,226)	101%
REVENUE					
Financing Revenue	(85,854)	(102,083)	(97,518)	(4,565)	96%
Recoveries and Donations	(41,711)		(94,928)	94,928	
User Fees and Service Charges			(257)	257	
Total REVENUE	(127,565)	(102,083)	(192,703)	90,620	189%
Total ADMINISTRATION	539,790	667,195	580,801	86,394	87%
Total DEVELOPMENT SERVICES	3,847,950	2,339,497	3,829,083	(1,489,586)	164%
Total DEVELOPMENT SERVICES	3,847,950	2,339,497	3,829,083	(1,489,586)	164%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

LIBRARY

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
LIBRARY					
LIBRARY					
EXPENDITURES					
Salaries and Benefits	3,684,901	4,158,747	4,051,620	107,127	97%
Administrative	66,086	53,629	73,363	(19,734)	137%
Financial	6,662	5,821	6,999	(1,178)	120%
Transfers to Own Funds	676,680	678,988	678,988		100%
Purchased Goods	353,306	372,983	475,906	(102,923)	128%
Purchased Services	469,348	534,031	482,838	51,193	90%
Reallocated Expenses	320,165	392,230	388,076	4,154	99%
Total EXPENDITURES	5,577,148	6,196,429	6,157,790	38,639	99%
REVENUE					
Financing Revenue	(18,919)	(21,696)	(21,696)		100%
Taxation	(5,308,486)	(5,901,548)	(5,901,548)		100%
Grants	(129,776)	(57,554)	(112,767)	55,213	196%
Recoveries and Donations	(14,958)	(14,596)	(17,294)	2,698	118%
User Fees and Service Charges	(105,009)	(201,037)	(99,101)	(101,936)	49%
Total REVENUE	(5,577,148)	(6,196,431)	(6,152,406)	(44,025)	99%
Total LIBRARY		(2)	5,384	(5,386)	
Total LIBRARY		(2)	5,384	(5,386)	
Total LIBRARY		(2)	5,384	(5,386)	

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

HOSPITAL EXPANSION

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
HOSPITAL EXPANSION					
HOSPITAL EXPANSION					
EXPENDITURES					
Financial	2,489,757	2,499,256	2,486,984	12,272	100%
Total EXPENDITURES	2,489,757	2,499,256	2,486,984	12,272	100%
REVENUE					
Financing Revenue	(2,489,757)	(2,499,256)	(2,486,984)	(12,272)	100%
Total REVENUE	(2,489,757)	(2,499,256)	(2,486,984)	(12,272)	100%
Total HOSPITAL EXPANSION					
Total HOSPITAL EXPANSION					
Total HOSPITAL EXPANSION					

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
As of December 31, 2023

BIA

	PRIOR YEAR ACTUAL	ANNUAL BUDGET	ACTUAL	VARIANCE F / (U)	PERCENT of BUDGET
BIA					
BIA					
EXPENDITURES					
Salaries and Benefits	158,596	173,391	202,500	(29,109)	117%
Administrative			22	(22)	
Financial	2,128	4,500	3,250	1,250	72%
Transfers to Own Funds	86,657				
Purchased Goods	32,195	13,500	21,716	(8,216)	161%
Purchased Services	255,759	209,096	211,016	(1,920)	101%
Reallocated Expenses	4,318	6,000	4,717	1,283	79%
Total EXPENDITURES	539,653	406,487	443,221	(36,734)	109%
REVENUE					
Financing Revenue	(36,604)	(29,740)	(29,740)		100%
Taxation	(244,727)	(258,086)	(258,162)	76	100%
Grants	(135,339)	(4,000)	(23,559)	19,559	589%
Recoveries and Donations	(67,642)	(26,500)	(85,525)	59,025	323%
User Fees and Service Charges	(22,193)	(18,500)	(23,618)	5,118	128%
Reallocated Revenue	(33,150)	(69,661)	(108,411)	38,750	156%
Total REVENUE	(539,655)	(406,487)	(529,015)	122,528	130%
Total BIA	(2)		(85,794)	85,794	
Total BIA	(2)		(85,794)	85,794	
Total BIA	(2)		(85,794)	85,794	